

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE WESTERN DISTRICT OF NORTH CAROLINA
(Charlotte Division)

In re:)	Chapter 11
)	
UNITED CANVAS & SLING, INC., <i>et al.</i>)	Case No. 20-30781
)	Jointly Administered ¹
)	
Debtors.)	

JOINT PLAN OF REORGANIZATION

United Canvas & Sling, Inc. (“UCS”), Rounders Pit Foam, LLC (“RPF”), and Schwartz Family Properties North Carolina LLC (“SFP,” and together with UCS and RPF, the “Debtors”) submit this Plan of Reorganization pursuant to Title 11 of the United States Code, 11 U.S.C. § 101 *et seq.*

ARTICLE I
DEFINITIONS

As used in this chapter 11 plan, the following terms shall have the respective meanings specified below:

1.1 **ABTVRS**. Refers to ABTV Receivership Services, LLC.

1.2 **Administrative Claim**. Any cost or expense of administration of the Chapter 11 Cases (a) required to be asserted by filing an application with the Bankruptcy Court on or before the Administrative Bar Date, or (b) Allowed under section 503(b) of the Bankruptcy Code, except to the extent the holder of such Claim agrees to be treated differently. Administrative Claims include, but are not limited to, (i) any actual and necessary expenses of preserving the Estates incurred during the Chapter 11 Cases, (ii) any actual and necessary expenses of operating the Debtors’ businesses incurred during the Chapter 11 Cases, (iii) any indebtedness or obligations incurred or assumed by the Debtors in connection with the conduct of their business as debtors in possession, or for the acquisition or lease of property by, or for the rendition of services to, the Debtors as debtors in possession, (iv) obligations pursuant to executory contracts assumed by the Debtors pursuant to an order of the Bankruptcy Court, (v) all Claims as provided by section 507(b) of the Bankruptcy Code, (vi) all allowances of compensation or reimbursement of expenses to the extent allowed by the Bankruptcy Court, including any funds owed to the Trustee, (vii) any Allowed Contingent Claims which are granted administrative priority status by Final Order of the Bankruptcy Court, (viii) all fees payable and unpaid under section 1930 of Title 28, United States Code, and (ix) any fees or charges assessed against the Estates under chapter 123 of Title 28, United States Code.

¹ The following debtors’ cases are being jointly administered: United Canvas & Sling, Inc. (Case No. 20-30781), Schwartz Family Properties North Carolina, LLC (Case No. 20-30782), and Rounders Pit Foam, LLC (Case No. 20-30783).

1.3 Administrative Claims Bar Date. The date thirty (30) days after the Effective Date or such other date(s), if any, as determined by order of the Bankruptcy Court, by which all requests for allowance of Administrative Claims must be filed with the Bankruptcy Court. The Administrative Claims Bar Date shall not apply to fees and expenses of the Debtors' Professionals incurred after the Confirmation Date.

1.4 Allowed Administrative Claim. All or that portion of any Administrative Claim that is or has become an Allowed Claim.

1.5 Allowed Claim. Any Claim against the Debtors (i) proof of which was filed on or before the date designated by the Bankruptcy Court as the last date for filing proofs of claims against the Debtors or, if no proof of claim is filed, which has been or hereafter is listed by the Debtors in their Schedules, as liquidated in amount and not disputed or contingent and, in either case, a Claim as to which no objection to the allowance thereof has been interposed within the applicable period of limitation fixed by this Plan, the Bankruptcy Code, the Bankruptcy Rules, or the Bankruptcy Court, or (ii) in favor of any Person arising from a judgment against such Person in any Avoidance Action (if the effect of such judgment gives such Person an Allowed General Unsecured Claim), or (iii) any Claim as to which the Bankruptcy Court has entered a Final Order allowing the Claim. A Disputed Claim shall be an Allowed Claim if, and only to the extent that, a Final Order has been entered allowing such Disputed Claim. The term "Allowed," when used to modify a reference in this Plan to any Claim or class of Claims, shall mean a Claim (or any Claim in any such class) that is allowed (e.g., an Allowed Secured Claim is a Claim that has been Allowed to the extent of the value of any interest in property of the Estates securing such Claim), as determined by the Bankruptcy Court pursuant to section 506(a) of the Bankruptcy Code. Unless otherwise specified in this Plan or in the Final Order of the Bankruptcy Court allowing such Claim, "Allowed Claim" shall not include interest on the amount of such Claim from and after the Petition Date.

1.6 Assumed Agreement. The Debtors' unexpired leases and other executory contracts that are being assumed pursuant to the Plan.

1.7 Avoidance Action. Any and all actions which a trustee, debtor in possession, or other appropriate party in interest may assert on behalf of the Estates under the Bankruptcy Code, including actions pursuant to sections 542, 543, 544, 545, 546, 547, 548, 549, 550, and/or 551 of the Bankruptcy Code.

1.8 Avoidance Action Claims. Claims asserted by parties pursuant to sections 502(d) and/or 502(h) of the Bankruptcy Code in connection with any Avoidance Action(s) brought by the Debtors against such parties.

1.9 Ballot. The document used in voting on the Plan that must be executed and delivered by holders of Claims entitled to vote on the Plan.

1.10 Bank. Refers to Aquesta Bank.

1.11 Bankruptcy Administrator. The United States Bankruptcy Administrator for the Western District of North Carolina.

1.12 Bankruptcy Code. The Bankruptcy Reform Act of 1978, as amended, and memorialized in Title 11 of the United States Code, 11 U.S.C. § 101 *et seq*.

1.13 Bankruptcy Court. The United States Bankruptcy Court for the Western District of North Carolina.

1.14 Bankruptcy Rules. The Federal Rules of Bankruptcy Procedure and the local rules of the Bankruptcy Court, as applicable to the Chapter 11 Cases.

1.15 Business Day. Any day other than a Saturday, Sunday, or other day on which commercial banks in the State of North Carolina are authorized or required by law to close.

1.16 Cash. Cash and readily marketable securities or instruments including, without limitation, readily marketable direct obligations of the United States of America or agencies or instrumentalities thereof, time certificates of deposit issued by any bank, and commercial paper.

1.17 Cause of Action. Any right, claim, proof of claim, motion, objection, and/or other legal cause of action, including, but not limited to Avoidance Actions, which the Debtors and/or the Reorganized Debtors may pursue in any court of competent jurisdiction or other forum.

1.18 Chapter 11 Cases. The jointly administered Chapter 11 bankruptcy cases of United Canvas & Sling, Inc. (Case No. 20-30781), Schwartz Family Properties North Carolina, LLC (Case No. 20-30782), and Rounders Pit Foam, LLC (Case No. 20-30783).

1.19 Claim. Any right to payment from the Estates, whether or not such right is reduced to judgment, liquidated, unliquidated, fixed, contingent, matured, unmatured, disputed, undisputed, legal, equitable, secured, or unsecured, and arising at any time before the Effective Date or relating to any event that occurred before the Effective Date; or any right to an equitable remedy for breach of performance if such breach gives rise to a right of payment from the Estates, whether or not such right to an equitable remedy is reduced to judgment, fixed, contingent, matured, unmatured, disputed, undisputed, secured, or unsecured, and arising at any time before the Effective Date or relating to any event that occurred before the Effective Date.

1.20 Class. Means a classification of Allowed Claims for the purposes of treatment and distributions under this Plan.

1.21 Confirmation Date. The date upon which the Bankruptcy Court enters the Confirmation Order confirming this Plan.

1.22 Confirmation Hearing. The hearing before the Bankruptcy Court to consider confirmation of this Plan.

1.23 Confirmation Order. An order of the Bankruptcy Court confirming this Plan in accordance with the provisions of Chapter 11 of the Bankruptcy Code.

1.24 Contingent Claim. A Claim that is either contingent or unliquidated on or immediately before the Confirmation Date.

1.25 Creditor. Any Person that holds a Claim against the Estates.

1.26 Critical Vendor and Service Provider Claims. Consist of the Allowed General Unsecured Claims of vendors and service providers that have extended credit terms to the Debtors and that the Debtors will continue to do business with after the Effective Date, and which are listed on Exhibit 3 hereto.

1.27 Debtors. Means and refers collectively to United Canvas & Sling, Inc., Schwartz Family Properties North Carolina, LLC, and Rounders Pit Foam, LLC.

1.28 Disputed Claim. A Claim which is the subject of a timely objection interposed by the Debtors, if at such time such objection remains unresolved; provided, however, that the Bankruptcy Court may determine the amount of a Disputed Claim for purposes of allowance pursuant to section 502(c) of the Bankruptcy Code; provided, further, that the Debtors, in its sole discretion, may elect to treat the portion of a Disputed Claim, if any, that is not in dispute as an Allowed Claim, with the disputed portion remaining a Disputed Claim.

1.29 Effective Date. The Business Day on which all of the conditions set forth in Article 10 of this Plan shall have been satisfied or waived.

1.30 Employee Claims. Refers to the Unsecured Claims of certain employees of debtor UCS related to unpaid contributions to UCS's 401k plan. The only Insiders that are holders of Employee Claims are Jason Schwartz, Adam Schwartz and Zachary Schwartz.

1.31 Equity Contribution. Refers to an equity contribution in the amount of \$150,000.00 to be made by the Schwartz Family to fund the Reorganized Debtors' operations and to provide additional working capital to the Reorganized Debtors.

1.32 Equity Interest. Any interest in the Debtors represented by any class or series of capital stock or membership interests of the Debtors prior to the Petition Date, and any and all warrants, options, convertible, or exchangeable securities, subscriptions, rights (including any preemptive rights), appreciation rights, calls, or commitments of any character whatsoever relating to any such interest in the Debtors. Equity Interests also include, without limitation, all Claims arising from rescission of a purchase or sale of an Equity Interest, for damages arising from the purchase or sale of such an Equity Interest, or for reimbursement or contribution allowed under section 502 of the Bankruptcy Code on account of such a Claim.

1.33 Estates. The bankruptcy estates of the Debtors, including all interests in property that the Debtors hold.

1.34 Final Order. An order that is no longer subject to appeal, certiorari proceeding or other proceeding for review or rehearing, and as to which no appeal, certiorari proceeding, or other proceeding for review or rehearing shall then be pending.

1.35 Financial Projections. The forecast that projects the Reorganized Debtors' ability to make the payments required by the Plan. The Financial Projections are attached hereto as Exhibits 1-A & 1-B. Exhibit 1-A corresponds to the treatment of the Bank's Allowed Claims

under Section 3.2.2 (Option 1) of the Plan. Exhibit 1-B corresponds to the treatment of the Bank's Allowed Claims under Section 3.2.2 (Option 2) of the Plan.

1.36 General Unsecured Claim. Any Unsecured Claim, other than an Administrative Claim, an Other Priority Claim, or a Priority Tax Claim. Subject to the provisions of this Plan, Allowed General Unsecured Claims may include, without limitation, Allowed Unsecured Deficiency Claims, and any Claim in favor of any Person arising from a judgment against such Person in any Avoidance Action (if the effect of such judgment gives such Person an Allowed General Unsecured Claim).

1.37 Insider Claims. Means a Claim of the following persons: (a) Lawrence Schwartz, (b) the Estate of Jeffrey Schwartz, (c) Iris Schwartz, (d) Adam Schwartz, (e) Jason Schwartz, (f) Zachary Schwartz, (g) 3070 State Highway LLC, (h) New Nevada Plastics, LLC, and (i) Yaffa Lukash.

1.38 Intercompany Claim(s). Means a Claim or Cause of Action held by any Debtor against any other Debtor accruing before or after the Petition Date including, but not limited to, any claim for reimbursement, payment as guarantor or surety, any claim for contribution and expenses that were allocable between multiple Debtors. All such Intercompany Claims are disallowed for the purposes of distributions as provided in Sections 3.9 & 6.1 of the Plan.

1.39 Interest. Any right, claim, or entitlement arising out of or against an Equity Interest.

1.40 Judgment. A judgment that is no longer subject to appeal, certiorari proceeding or other proceeding for review or rehearing, and as to which no appeal, certiorari proceeding, or other proceeding for review or rehearing shall then be pending.

1.41 Liquidation Analysis. The forecast that projects the distributions to creditors if these cases are converted to Chapter 7 of the Bankruptcy Code. The Liquidation Analysis is Exhibit 2 of the Plan.

1.42 Noncritical Vendor and Service Provider Claims. Consists of all Allowed General Unsecured Claims other than Critical Vendor and Service Provider Claims, Intercompany Claims, Insider Claims and Employee Claims. Noncritical Vendor and Service Provider Claims also includes Unsecured Deficiency Claims.

1.43 Other Priority Claims. Any Claim to the extent entitled to priority in payment under sections 507(a)(2) through 507(a)(7) of the Bankruptcy Code.

1.44 Person. An individual, a corporation, a partnership, an association, a joint stock company, a joint venture, an estate, a trust, an unincorporated organization, or a government, governmental unit or any subdivision thereof or any other entity.

1.45 Petition Date. August 25, 2020, the date the Chapter 11 Cases were filed.

1.46 Plan. This Plan of Reorganization, as it may be from time to time modified, amended or supplemented, together with any exhibits thereto.

1.47 Priority Non-Tax Claim. Any Claim arising prior to the Petition Date entitled to priority in payment under Sections 507(a)(1)-(a)(7) of the Bankruptcy Code.

1.48 Priority Tax Claim. Any Claim arising prior to the Petition Date entitled to priority in payment under section 507(a)(8) of the Bankruptcy Code.

1.49 Pro Rata Share. As of any certain date, with respect to any Allowed Claim in any Class, the proportionate share that such Allowed Claim bears to the aggregate amount of all Claims, including Disputed Claims, in such Class.

1.50 Professional. Any attorney, accountant, appraiser, auctioneer, or other professional person retained and employed by the Estates in the Chapter 11 Cases in accordance with sections 327 and/or 328 of the Bankruptcy Code.

1.51 Remaining Balance. Refers to the balance of the Bank's Stipulated Payoff Amount under Section 3.2.2 (Option 2) of the Plan after the application and payment of the net proceeds from the Sale and Leaseback Transaction to the Bank in partial satisfaction of its Allowed Claims on the Sale Closing Date.

1.52 Reorganized Debtors. The Debtors, as reorganized and re-vested with all of the assets of the Estates pursuant to this Plan.

1.53 Sale and Leaseback Transaction. Refers to a series of transactions whereby debtor SFP will sell its real property to a third party purchaser (the "Buyer") and debtor UCS will lease the property from the Buyer.

1.54 Sale Closing Date. Refers to the date of the closing of the Sale and Leaseback Transaction.

1.55 Schedules. The Schedules of Assets and Liabilities, and any amendments thereto, filed by the Debtors in the Chapter 11 Cases under section 521 of the Bankruptcy Code.

1.56 Secured Claim. A Claim to the extent of the value, of any interest in property of the Estates securing such Claim, as determined pursuant to section 506(a) or 1111(b) of the Bankruptcy Code. To the extent that the value of such interest is less than the amount of the Claim which has the benefit of such security, such Claim is an Unsecured Deficiency Claim unless, in any such case, the class of which such Claim is a part makes a valid and timely election under section 1111(b) of the Bankruptcy Code to have such Claim treated as a Secured Claim to the extent allowed.

1.57 Stipulated Payoff Amount. Refers to the amount of the Bank's Allowed Secured Claims under Section 3.2.2 (Option 2) of the Plan. The Stipulated Payoff Amount is determined by taking: (i) the aggregate principal balance of the Bank Loans (\$4,819,759.00) plus (ii) the Bank's out-of-pocket expenses per the affidavit submitted by the Bank on October 26, 2020 (\$65,132) for a total of \$4,884,891.00, and then subtracting the following sums from that amount: (a) the sum of \$38,464.81 that was removed from the RPF bank account pre-petition, and (b) all non-default interest payments or adequate protection payments made by the Debtors to the Bank from the Petition Date through January 31, 2021. For example, if the Debtors make

four (4) \$30,000.00 interest payments to the Bank between the Petition Date and January 31, 2021, the balance of the Stipulated Payoff Amount will be \$4,726,426.19.

1.58 Stump. Refers to The Stump Corporation a real estate broker that has marketed SFP's real property for sale prior to the Petition Date.

1.59 Taxes. All income, franchise, excise, sales, use, employment, withholding, property, payroll, and other taxes, assessments, and governmental charges, together with any interest, penalties, additions to tax, fines, and similar amounts relating thereto, imposed or collected by any federal, state, local, or foreign governmental authority.

1.60 Trustee. Michael Martinez, Esq., who was appointed in the Chapter 11 Cases pursuant to section 1183 of the Bankruptcy Code. Mr. Martinez was discharged as the Subchapter V Trustee in the UCS and SFP cases.

1.61 Unsecured Claim. A Claim not secured by a charge against or interest in property in which the Estates have an interest, including any Unsecured Deficiency Claim, and any Claim arising at any time under Bankruptcy Rule 3002(c)(3).

1.62 Unsecured Deficiency Claim. A Claim by a Creditor arising out of the same transaction as a Secured Claim to the extent that the value, as determined by the Bankruptcy Court pursuant to section 506(a) of the Bankruptcy Code or by stipulation, of such Creditor's interest in property of the Estates securing such Claim is less than the amount of the Claim which has the benefit of such security as provided by section 506(a) of the Bankruptcy Code.

1.63 Voting Deadline. The date set in an order of the Bankruptcy Court as the deadline for the return of Ballots accepting or rejecting the Plan.

1.64 Other Definitions. Unless the context otherwise requires, any capitalized term used and not defined herein or elsewhere in this Plan but that is defined in the Bankruptcy Code or Bankruptcy Rules shall have the meaning set forth therein. Wherever from the context it appears appropriate, each term stated in either of the singular or the plural shall include the singular and the plural, and pronouns stated in the masculine, feminine or neuter gender shall include the masculine, the feminine and the neuter. The words "herein," "hereof," "hereto," "hereunder," and others of similar inference refer to this Plan as a whole and not to any particular article, section, subsection, or clause contained in this Plan. The word "including" shall mean "including without limitation."

ARTICLE 2

PROVISIONS REGARDING ALLOWED ADMINISTRATIVE CLAIMS AND ALLOWED PRIORITY TAX CLAIMS

2.1 *Administrative Claims and Priority Tax Claims are Not Classified in this Plan.* Administrative Claims and Priority Tax Claims are not classified and are not entitled to vote to accept or reject the Plan. The treatment of and consideration to be received by holders of Allowed Administrative Claims and Allowed Priority Tax Claims pursuant to this Article 2 of the Plan shall be in full and complete satisfaction, settlement, release, and discharge of such Claims. The Debtors' obligations in respect of such Allowed Administrative and Priority Tax

Claims shall be satisfied in accordance with the terms of this Plan.

2.2 Administrative Claims Bar Date. Unless otherwise ordered by the Bankruptcy Court, requests for payment of Administrative Claims, including all applications for final allowance of compensation and reimbursement of expenses of Professionals and the Trustee incurred before the Confirmation Date, must be filed and served no later than thirty (30) days after the Confirmation Date. Any Person required to file and serve a request for payment of an Administrative Claim and who fails to timely file and serve such request, shall be forever barred, estopped, and enjoined from asserting such Claim or participating in distributions under the Plan on account thereof. The Administrative Claims Bar Date shall not apply to fees and expenses of Professionals or the Trustee incurred after the Confirmation Date.

2.3 Treatment of Administrative Claims. Except as provided herein or to the extent the holder of an Allowed Administrative Claim agrees otherwise, each holder of an Allowed Administrative Claim shall be paid, in respect of such Allowed Claim, the full amount thereof in Cash (or such other form as is agreed upon by any holder of an Allowed Administrative Claim) on (a) the Effective Date, or (b) the date on which such Claim becomes an Allowed Claim, except that Allowed Administrative Claims arising in the ordinary course of business shall, if due at a later date pursuant to its terms, be paid when otherwise due.

2.4 Treatment of Priority Tax Claims. Each holder of an Allowed Priority Tax Claim shall be paid the Allowed Amount of its Allowed Priority Tax Claim, at the option of the Reorganized Debtors: (a) in full, in Cash, on the Effective Date or as soon as practicable thereafter; (b) upon such other terms as may be mutually agreed upon between such holder of an Allowed Priority Tax Claim and the Reorganized Debtors; or (c) in equal, quarterly Cash payments starting the year following the Effective Date, in an aggregate amount equal to such Allowed Priority Tax Claim, together with interest at such rate as required by Section 511 of the Bankruptcy Code or otherwise as required by Section 1129(a)(9)(C) or (D) of the Bankruptcy Code, such that the full amount of each Allowed Priority Tax Claim is paid in full within five (5) years from the Petition Date.

ARTICLE 3

CLASSIFICATION AND TREATMENT OF CLAIMS AND INTERESTS

3.1 Class 1: Allowed Secured Tax Claims

3.1.1 Classification.

Class 1 consists of all Allowed Secured Tax Claims.

3.1.2 Treatment.

These Claims shall be treated as secured obligations of the Reorganized Debtors. Each holder of an Allowed Secured Tax Claim shall be paid the Allowed Amount of its Allowed Secured Tax Claim, at the option of the Reorganized Debtors: (a) in full, in Cash, on the Effective Date or as soon as practicable thereafter; (b) upon such other terms as may be mutually agreed upon between such holder of an Allowed Secured Claim and the Reorganized Debtor; or

(c) in equal, annual Cash payments starting the year following the Effective Date, in an aggregate amount equal to such Allowed Secured Tax Claim, together with interest at such rate as required by Section 511 of the Bankruptcy Code or otherwise as required by Section 1129(a)(9)(C) or (D) of the Bankruptcy Code, such that the full amount of each Allowed Secured Tax Claim is paid in full within five (5) years from the Petition Date. Each holder of an Allowed Secured Tax claim shall retain its existing liens, which shall retain the same priority that existed on the Petition Date.

3.1.3 *Impairment and Voting*

Class 1 is impaired by the Plan. The holders of Class 1 Claims are entitled to vote to accept or reject the Plan. For purposes of voting, each holder of a Secured Tax Claim shall be considered to be the sole member of a separate Class.

3.2 ***Class 2: Allowed Secured Claims of Aquesta Bank***

3.2.1 *Classification*

Class 2 consists of the Allowed Secured Claims of Aquesta Bank.

3.2.2 *Treatment*

Overview: The Debtors provide Aquesta Bank with two options for restructuring the Bank Loans. Option 1 provides for the payment in full of the Bank's Allowed Secured Claims over a five (5) year term. Option 2 provides for a shorter term restructuring of the Bank's Allowed Secured Claims, which consists of a substantial paydown of the Bank's Stipulated Allowed Secured Claims from the net proceeds of the Sale and Leaseback Transaction and a restructuring of the Remaining Balance over a two (2) year term. In the event the Bank rejects both options, then the Debtors intend to proceed to cramdown on Option 1.

Option 1: Under Option 1, the Bank's Allowed Secured Claims shall be treated as oversecured. Payments on account of the Bank's Allowed Secured Claim shall begin in the first full month following the Effective Date and shall be made in equal monthly installments at the fixed rate of interest of 4.25% per annum, with the principal balance of the restructured loans amortized over a period of thirty (30) years. The restructured loan will mature five (5) years from the Effective Date of the Plan, with no prepayment penalty. Payments under the restructured loan shall be due on the first day of each month as contemplated herein, provided however, that monthly payments shall be considered timely if they are actually received by the Bank on or before the fifteenth day of the month. The Bank shall retain its liens on the Bank's collateral with the priority thereof, as it existed on the Petition Date pursuant to §§1129(b)(2)(A)(i)(I) of the Bankruptcy Code until its Allowed Class 2 Claim is paid as set forth herein.

Option 2: Under Option 2, the Bank's Allowed Secured Claims shall be deemed to be Allowed Claims and the Bank Loans will be deemed to be satisfied in full in exchange for the treatment provided herein. On the Effective Date, the Bank will release and discharge all claims against the Debtors, the Estates, and the individual guarantors of the Bank Loans and their respective

assets in exchange for: (a) the Plan treatment set forth herein, and (b) and the payment of the Stipulated Payoff Amount on the terms set forth herein. Under this option, the Debtors will pay the Stipulated Payoff Amount to the Bank as follows: (a) in part from the net proceeds of the Sale and Leaseback Transaction on the Sale Closing Date, and (b) the Remaining Balance will be paid as follows: (i) in full when the Remaining Balance matures two (2) years from the Effective Date of the Plan (the “Maturity Date”), and (ii) the Debtors will make monthly interest only payments on the Remaining Balance at the fixed rate of interest of 4.5% per annum from the Sale Closing Date through the Maturity Date. The Debtor forecasts that the Sale Closing Date will occur on or before January 31, 2021.

In the event that the Sale Closing Date fails to occur on or before January 31, 2021, then the Debtors will make a payment of \$30,000 per month to the Bank starting in February 2021 and extending through the Sale Closing Date (the “Extension Period”). The Extension Period will expire no later than December 31, 2021. If the Sale Closing Date occurs during the Extension Period, then the Debtors will pay the Stipulated Payoff Amount to the Bank as follows: (a) in part from the net proceeds of the Sale and Leaseback Transaction on the Sale Closing Date, plus any monthly payment of \$30,000.00 that accrued from February 2021 through the Sale Closing Date but which monthly payment was unpaid as of the Sale Closing Date, and (b) the Remaining Balance will be paid as follows: (i) in full on the Maturity Date (defined above), and (ii) the Debtors will make monthly interest only payments on the Remaining Balance at the fixed rate of interest of 4.5% per annum from the Sale Closing Date through the Maturity Date.

If the Sale Closing Date fails to occur on or before December 31, 2021, then the Debtors and the Bank shall reopen the Chapter 11 Cases and conduct the sale as provided for in Section 7.11 of the Plan.

The Bank shall release its lien on the SFP real property for the purpose of facilitating the Sale and Leaseback Transaction, but shall otherwise retain its liens on the Bank’s collateral with the priority thereof, as it existed on the Petition Date pursuant to §§1129(b)(2)(A)(i)(I) of the Bankruptcy Code until its Allowed Class 2 Claim is paid as set forth herein.

3.2.3 *Impairment and Voting*

Class 2 is impaired by the Plan. The holder of the Class 2 Claims is entitled to vote to accept or reject the Plan.

3.3 *Class 3: Allowed Secured Claim of Marlin Leasing*

3.3.1 *Classification*

Class 3 consists of the Allowed Secured Claim of Marlin Leasing.

3.3.2 *Treatment*

This Claim shall be treated as a secured obligation of the Reorganized Debtors as follows: (i) in the amount of the value of the collateral securing the Claim as determined by the

Bankruptcy Court at the confirmation hearing or upon the Debtors' motion pursuant to section 506 of the Bankruptcy Code, less any payments made by the Debtors to Marlin Leasing during the Chapter 11 Cases, or (ii) as otherwise agreed upon by the Debtors and Marlin Leasing. Payments on account of Marlin Leasing's Allowed Secured Claim shall begin within 60 days following the Effective Date and shall be made in equal monthly installments of principal and interest, with interest at 4.25% per annum, over 60 months with no prepayment penalty. Marlin Leasing shall retain its lien with the priority thereof, as it existed on the Petition Date pursuant to §1129(b)(2)(A)(i)(I) of the Bankruptcy Code until this Allowed Class 3 Claim is satisfied as set forth in the Plan. Any Allowed Unsecured Deficiency Claim of Marlin Leasing resulting from bifurcation of its Claim shall be treated in Class 7-B of the Plan.

3.3.3 *Impairment and Voting*

Class 3 is impaired by the Plan. The holder of the Class 3 Claim is entitled to vote to accept or reject the Plan.

3.4 ***Class 4: Allowed Secured Claim of CIT Bank***

3.4.1 *Classification*

Class 4 consists of the Allowed Secured Claim of CIT Bank, N.A.

3.4.2 *Treatment*

This Claim shall be treated as a secured obligation of the Reorganized Debtors as follows: (i) in the amount of the value of the collateral securing the Claim as determined by the Bankruptcy Court at the confirmation hearing or upon the Debtors' motion pursuant to section 506 of the Bankruptcy Code, less any payments made by the Debtors to CIT Bank during the Chapter 11 Cases, or (ii) as otherwise agreed upon by the Debtors and CIT Bank. Payments on account of CIT Bank's Allowed Secured Claim shall begin within 60 days following the Effective Date and shall be made in equal monthly installments of principal and interest, with interest at 4.25% per annum, over 60 months with no prepayment penalty. CIT Bank shall retain its lien with the priority thereof, as it existed on the Petition Date pursuant to §1129(b)(2)(A)(i)(I) of the Bankruptcy Code until this Allowed Class 4 Claim is satisfied as set forth in the Plan. Any Allowed Unsecured Deficiency Claim of CIT Bank resulting from bifurcation of its Claim shall be treated in Class 7-B of the Plan.

3.4.3 *Impairment and Voting*

Class 4 is impaired by the Plan. The holder of the Class 4 Claim is entitled to vote to accept or reject the Plan.

3.5 ***Class 5: Allowed Secured Claim of Balboa Capital Corp.***

3.5.1 *Classification*

Class 5 consists of the Allowed Secured Claim of Balboa Capital Corp.

3.5.2 *Treatment*

This Claim shall be treated as a secured obligation of the Reorganized Debtors as follows: (i) in the amount of the value of the collateral securing the Claim as determined by the Bankruptcy Court at the confirmation hearing or upon the Debtors' motion pursuant to section 506 of the Bankruptcy Code, less any payments made by the Debtors to Balboa Capital Corp. during the Chapter 11 Cases, or (ii) as otherwise agreed upon by the Debtors and Balboa Capital Corp. Payments on account of Balboa Capital Corp.'s Allowed Secured Claim shall begin within 60 days following the Effective Date and shall be made in equal monthly installments of principal and interest, with interest at 4.25% per annum, over 60 months with no prepayment penalty. Balboa Capital Corp. shall retain its lien with the priority thereof, as it existed on the Petition Date pursuant to §1129(b)(2)(A)(i)(I) of the Bankruptcy Code until this Allowed Class 5 Claim is satisfied as set forth in the Plan. Any Allowed Unsecured Deficiency Claim of Balboa Capital Corp. resulting from bifurcation of its Claim shall be treated in Class 7-B of the Plan.

3.5.3 *Impairment and Voting*

Class 5 is impaired by the Plan. The holder of the Class 5 Claim is entitled to vote to accept or reject the Plan.

3.6 ***Class 6: Allowed Secured Claim of TCF Equipment Finance***

3.6.1 *Classification*

Class 6 consists of the Allowed Secured Claim of TCF Equipment Finance.

3.6.2 *Treatment*

This Claim shall be treated as a secured obligation of the Reorganized Debtors as follows: (i) in the amount of the value of the collateral securing the Claim as determined by the Bankruptcy Court at the confirmation hearing or upon the Debtors' motion pursuant to section 506 of the Bankruptcy Code, less any payments made by the Debtors to TCF Equipment Finance during the Chapter 11 Cases, or (ii) as otherwise agreed upon by the Debtors and TCF Equipment Finance. Payments on account of TCF Equipment Finance's Allowed Secured Claim shall begin within 60 days following the Effective Date and shall be made in equal monthly installments of principal and interest, with interest at 4.25% per annum, over 60 months with no prepayment penalty. TCF Equipment Finance shall retain its lien with the priority thereof, as it existed on the Petition Date pursuant to §1129(b)(2)(A)(i)(I) of the Bankruptcy Code until this Allowed Class 6 Claim is satisfied as set forth in the Plan. Any Allowed Unsecured Deficiency Claim of TCF Equipment Finance resulting from bifurcation of its Claim shall be treated in Class 7-B of the Plan.

3.6.3 *Impairment and Voting*

Class 6 is impaired by the Plan. The holder of the Class 6 Claim is entitled to vote to accept or reject the Plan.

3.7 Class 7: Allowed General Unsecured Claims

3.7.1 Classification

Class 7 consists of consists of all Allowed General Unsecured Claims.

3.7.2 Treatment

Holders of Allowed General Unsecured Claims shall be bifurcated into two sub-classes for the purposes of distributions under the Plan.

Sub-Class 7A shall consist of the holders of Allowed Critical Vendor and Service Provider Claims. The holders of Allowed Critical Vendor and Service Provider Claims shall receive a *pari passu* distribution of the actual disposable income of the Reorganized Debtors for a period of three years from the Effective Date of the Plan. Payments to the holders of Allowed Critical Vendor and Service Provider Claims shall be paid in quarterly installments with payments to be made within thirty (30) days of the end of the applicable quarter. It is anticipated that the first distribution to be made on account of Sub-Class 7-A Claims will be made within thirty (30) days of March 31, 2021.

Sub-Class 7B shall consist of Allowed Noncritical Vendor and Service Provider Claims. The holders of Allowed Noncritical Vendor and Service Provider Claims shall receive a *pari passu* distribution from the sum of the lesser of: (a) \$75,000.00, or (b) the amount necessary to make a 10% distribution to the holders of Allowed Noncritical Vendor and Service Provider Claims. The distribution to the holders of Allowed Noncritical Vendor and Service Provider Claims shall be made within 60 days of the Effective Date of the Plan.

3.7.3 Impairment and Voting

Class 7 is impaired by the Plan. The holders of Class 7 Claims are entitled to vote to accept or reject the Plan.

3.8 Class 8: Insider Claims

3.8.1 Classification

Class 8 consists of consists of all Insider Claims.

3.8.2 Treatment

On the Plan's Effective Date, and except as otherwise set forth specifically in Section 3.10.2, Insider Claims shall be deemed subordinated to the holders of Allowed Claims under the

Plan. Except as expressly set forth herein and in Section 3.10.2, Insider Claims shall not receive any distributions under the Plan until the Reorganized Debtors have fully performed their obligations under the Plan.

3.8.3 *Impairment and Voting*

Class 8 is impaired by the Plan. The holders of Class 8 Claims are entitled to vote to accept or reject the Plan.

3.9 ***Class 9: Intercompany Claims***

3.9.1 *Classification*

Class 9 consists of consists of all Intercompany Claims.

3.9.2 *Treatment*

On the Effective Date, all Intercompany Claims shall be deemed disallowed and cancelled and holders of Intercompany Claims shall not receive any distribution on account of such Intercompany Claim under the Plan.

3.9.3 *Impairment and Voting*

Class 9 is impaired by the Plan. The holders of Class 9 Claims are the plan proponents and hereby accept the Plan.

3.10 ***Class 10: Employee Claims***

3.10.1 *Classification*

Class 10 consists of Employee Claims.

3.10.2 *Treatment*

On the Effective Date, the Debtors shall be deemed to have assumed and reaffirmed their obligations to pay the Employee Claims. The distributions to the holders of Employee Claims shall be paid to or for the benefit of the affected employees within 60 days of the Effective Date.

3.10.3 *Impairment and Voting*

Class 10 is impaired by the Plan. The holders of Class 10 Claims are entitled to vote to accept or reject the Plan.

3.11 ***Class 11: Allowed Secured Claim of Mercedes Benz Financial Services***

3.11.1 *Classification*

Class 11 consists of the Allowed Secured Claim of Mercedes Benz Financial Services USA, LLC.

3.11.2 *Treatment*

This Claim shall be treated as a secured obligation of the Reorganized Debtors as follows: (i) in the amount of the value of the collateral securing the Claim as determined by the Bankruptcy Court at the confirmation hearing or upon the Debtors' motion pursuant to section 506 of the Bankruptcy Code, less any payments made by the Debtors to Mercedes Benz Financial Services USA, LLC during the Chapter 11 Cases, or (ii) as otherwise agreed upon by the Debtors and Mercedes Benz Financial Services USA, LLC. Payments on account of Mercedes Benz Financial Services USA, LLC's Allowed Secured Claim shall begin within 60 days following the Effective Date and shall be made in equal monthly installments of principal and interest, with interest at 2.90% per annum, over 60 months with no prepayment penalty. Mercedes Benz Financial Services USA, LLC shall retain its lien with the priority thereof, as it existed on the Petition Date pursuant to §1129(b)(2)(A)(i)(I) of the Bankruptcy Code until this Allowed Class 11 Claim is satisfied as set forth in the Plan. Any Allowed Unsecured Deficiency Claim of Mercedes Benz Financial Services USA, LLC resulting from bifurcation of its Claim shall be treated in Class 7-B of the Plan.

3.11.3 *Impairment and Voting*

Class 11 is impaired by the Plan. The holder of the Class 11 Claim is entitled to vote to accept or reject the Plan.

3.12 ***Class 12: Equity Interests in the Debtors***

3.12.1 *Classification*

Class 12 consists of the Equity Interests in the Debtors.

3.12.2 *Treatment*

All Equity Interests held prior to the Petition Date shall be retained. The holders of Debtor's Equity Interests will not receive any distributions until all senior classes are paid in full, except to the extent necessary to pay income taxes related to their ownership interest in the applicable Debtor.

3.12.3 *Impairment and Voting*

Class 12 is impaired by the Plan. The holders of Class 12 Equity Interests are entitled to vote to accept or reject the Plan.

ARTICLE 4
ACCEPTANCE OR REJECTION OF THE PLAN

4.1 ***Consolidated Voting.*** The Debtors' Estates will be deemed substantively consolidated for the purpose of voting on the Plan.

4.2 ***Impaired Classes Vote.*** Each holder of a Claim or Interest in an impaired Class receiving or retaining anything under this Plan is entitled to vote to accept or reject this Plan to the extent and in the manner provided in the Plan, the Bankruptcy Code and the Bankruptcy Rules, or in any voting procedures order.

4.3 ***Acceptance by Impaired Classes of Claims.*** Acceptance of this Plan by any Impaired Class entitled to vote shall be determined in accordance with the Bankruptcy Code, the Bankruptcy Rules, and any voting procedures order entered by the Bankruptcy Court

4.4 ***Designation of Classes Entitled to Vote.*** Holders of Claims and Interests in those Classes which are impaired are entitled to vote on the Plan.

4.5 ***Nonconsensual Confirmation.*** With respect to any Impaired Class, including any Class of Claims or Interests created pursuant to amendments or modifications to this Plan, that does not accept the Plan, the Debtors will request that the Bankruptcy Court confirm this Plan by cramdown with respect to any such non-accepting Class or Classes at the Confirmation Hearing, *and the filing of this Plan shall constitute a motion for such relief.*

ARTICLE 5
EXECUTORY CONTRACTS AND UNEXPIRED LEASES

5.1 ***Assumption.*** Each executory contract or unexpired lease of the Debtors that has not expired by its own terms before the Effective Date, been terminated prior to the Effective Date or previously been assumed by the Debtors pursuant to an order of the Bankruptcy Court, shall be assumed by the Debtors as of the Effective Date pursuant to Sections 365 and 1123 of the Bankruptcy Code, except for any executory contract or unexpired lease (i) that is listed on a "Schedule of Executory Contracts and Unexpired Leases to be Rejected" (to be Filed on or before the day that is seven (7) days prior to the Confirmation Hearing), (ii) that has been previously rejected by the Debtors pursuant to an order of the Bankruptcy Court, (iii) as to which a motion for rejection of such executory contract or unexpired lease is filed prior to the Effective Date, or (iv) added to the "Schedule of Executory Contracts and Unexpired Leases to be Rejected" prior to the Effective Date. Nothing in the Plan, any Exhibit to the Plan, or any document executed or delivered in connection with the Plan or any such Exhibit creates any obligation or liability on the part of the Debtors, the Reorganized Debtors, or any other person or entity that is not currently liable for such obligation, with respect to any executory contract or unexpired lease except as may otherwise be provided in the Plan.

Any executory contract or unexpired lease assumed pursuant to the Plan shall be and hereby is assumed by the Debtor(s) as of the Effective Date and shall be fully enforceable by the Debtor(s) in accordance with its terms thereof, and shall include all written modifications,

amendments, supplements of said executory contract or unexpired lease and, as with respect to executory contracts or unexpired leases that relate to real property, shall include all written agreements and leases appurtenant to the premises, including easements, licenses, permits, rights, privileges, immunities, options, rights of first refusal, powers, uses, reciprocal easements, and any other interests in real property or rights *in rem* related to such premises. Listing a contract or lease on the “Schedule of Executory Contracts and Unexpired Leases to be Rejected” is not deemed an admission by the Debtors or Reorganized Debtors that such contract is an executory contract or unexpired lease or that the Debtors or Reorganized Debtors has any liability thereunder.

The Debtors reserve the right at any time before the Effective Date to amend the “Schedule of Executory Contracts and Unexpired Leases to be Rejected” to: (a) delete any executory contract or unexpired lease listed on the “Schedule of Executory Contracts and Unexpired Leases to be Rejected,” thus providing for its assumption under the Plan, or (b) add any executory contract or unexpired lease to the “Schedule of Executory Contracts and Unexpired Leases to be Rejected,” thus providing for its rejection under the Plan. The Debtors shall provide notice of any such amendment of the “Schedule of Executory Contracts and Unexpired Leases to be Rejected” to the other party or parties to the affected executory contract and/or unexpired lease, and to the Office of the Bankruptcy Administrator.

5.2 Cure Payments, Compensation for Pecuniary Loss, and Adequate Assurance. All payments, including any and all cure payments, adequate assurance or compensation for actual pecuniary loss, that are required to be paid or provided by Sections 365(b)(1)(A)-(C) of the Bankruptcy Code (collectively, all cure payments, and any and all provisions for adequate assurance and/or compensation for actual pecuniary loss due or required to be paid under Section 365(b)(1)(A)-(C) of the Bankruptcy Code (the “Cure Payments”) for any executory contract or unexpired lease that is being assumed under the Plan, unless disputed by the Debtor, shall be made by the Reorganized Debtor on the Effective Date. **The Debtors hereby give notice that there are no Cure Payments due with respect to any executory contracts and unexpired leases to be assumed by the Debtors under the Plan. Any non-Debtor party to any executory contract or unexpired lease to be assumed under the Plan that objects to assumption of the executory contract or unexpired lease or believes that a Cure Payment is due in connection with such assumption must file a written objection to the assumption of such executory contract or unexpired lease with no Cure Payment and state in the written objection the grounds for such objection and specifically set forth the amount of any request for a Cure Payment by the deadline established by the Bankruptcy Court for filing objections to confirmation of the Plan.** Unless the non-debtor party to any executory contract or unexpired lease to be assumed files and serves on the Debtors and their counsel an objection to assumption of such executory contract or unexpired lease for any reason, or asserting that a Cure Payment is required or owed in connection with such assumption, by the deadline established by the Bankruptcy Court for filing objections to confirmation of the Plan, then the executory contracts and unexpired leases shall be assumed, and any default then existing in the executory contract and/or unexpired lease shall be deemed cured as of the Effective Date, and there shall be no other cure obligation or Cure Payment due or owed by anyone, including the Debtors and the Reorganized Debtors, in connection with such assumption of the executory contract or unexpired lease unless otherwise set forth in this Plan. Any Claims for Cure

Payments not Filed as part of a written objection to the proposed assumption within such time period will be forever barred from assertion against the Debtors, the Estates, the applicable Reorganized Debtor(s), and their assets, and the holders of any such Claims are barred from recovering any distributions under the Plan on account thereof unless provided otherwise in this Plan. In the event of an objection to the assumption of executory contracts or unexpired leases regarding the amount of any Cure Payment, or the ability of the applicable Reorganized Debtor(s) to provide adequate assurance of future performance or any other matter pertaining to assumption, (a) the Bankruptcy Court will hear and determine such dispute at the Confirmation Hearing, and (b) in the discretion of the Debtors, the Debtors (i) may assume such disputed executory contract or unexpired lease by curing any default or providing adequate assurance in the manner determined by the Bankruptcy Court, or (ii) the Debtors may reject such executory contract or unexpired lease as of the Effective Date. The Reorganized Debtors shall make any Cure Payment on the later of the Effective Date or the date such Cure Payment is due pursuant to a Final Order, provided however that the applicable Reorganized Debtor(s) shall have ten (10) Business Days after any order determining the amount of a disputed Cure Payment becomes a Final Order in which to amend the “Schedule of Executory Contracts and Unexpired Leases to be Rejected” to provide for the rejection of such executory contract or unexpired lease and, in such an event, such executory contract or unexpired lease shall be deemed rejected as of the Effective Date.

5.3 *Effect of Confirmation Order on Executory Contracts and Unexpired Leases.*

Subject to the occurrence of the Effective Date, entry of the Confirmation Order shall constitute approval of such assumptions pursuant to Section 365(a) and 1123(b)(2) of the Bankruptcy Code and a finding by the Bankruptcy Court that each such assumption is in the best interest of the Debtors, the Estates, and all parties in interest. In addition, the Confirmation Order shall constitute a finding of fact and conclusion of law that (i) there are no defaults of the Debtor(s), no Cure Payments owing (including that there is no compensation due for any actual pecuniary loss), (ii) there is adequate assurance of future performance with respect to each such assumed executory contract or unexpired lease, (iii) such assumption is in the best interest of the Debtor(s) and the Estates, (iv) upon the Effective Date, the assumed executory contracts or unexpired leases constitute legal, valid, binding and enforceable contracts in accordance with the terms thereof, and (v) the non-Debtor counter party to each assumed executory contract or unexpired lease is required to and ordered to perform under and honor the terms of the assumed executory contract or unexpired lease. All executory contracts and unexpired leases assumed under the Plan or during the Chapter 11 Cases constitute valid contracts and leases, as applicable, enforceable by the Debtors against the non-Debtor counterparties regardless of any cross-default or change of control provisions in any contracts or leases assumed or rejected under the Plan or during the Chapter 11 Cases. Subject to the occurrence of the Effective Date, the Confirmation Order shall constitute an order of the Bankruptcy Court approving the rejection as of the Effective Date of all executory contracts and unexpired leases which are not assumed under this Plan, with the rejection effective as of the day before the Petition Date, as being burdensome and not in the best interest of the estate.

5.4 *Bar Date for Filing Proofs of Claim Relating to Executory Contracts and Unexpired Leases Rejected Pursuant to the Plan.* Any Claims for damages arising from the rejection of an executory contract or unexpired lease under this Plan must be Filed within

fourteen (14) days after the Confirmation Date or, with respect to any executory contracts or unexpired leases which are rejected after the Confirmation Date, by amendment to the “Schedule of Executory Contracts and Unexpired Leases to be Rejected,” no later than fourteen (14) days after the date of such amendment to the “Schedule of Executory Contracts and Unexpired Leases to be Rejected,” or such Claims will be forever barred and unenforceable against the Debtors, Reorganized Debtors, and their assets and the holders of any such Claims are barred from receiving any distributions under the Plan.

ARTICLE 6

DISTRIBUTIONS UNDER THE PLAN

6.1 ***Consolidated Distribution Pool.*** Subject to the occurrence of the Effective Date, the Debtors’ Estates will be deemed substantively consolidated for the purposes of making distributions under the Plan. All Intercompany Claims shall be deemed disallowed and no distributions will be made under the Plan on account of Intercompany Claims. The assets and liabilities of the Debtors shall be pooled and all claims shall be satisfied from the assets of a single consolidated estate. Any claims against one or more of the Debtors (including Claims based upon guaranty, indemnity, co-signature, surety or otherwise, of Claims against another Debtor) shall be treated as a single Claim against the consolidated estate of the Debtors and shall be entitled to distributions under the Plan only with respect to such single Claim.

6.2 ***Distributions Under the Plan.*** The Reorganized Debtors or any distribution agent the Reorganized Debtors may retain shall make all distributions to the holders of Allowed Claims and Allowed Interests that are required under this Plan. If any litigation now pending is resolved by Final Order or settlement, and the Debtor is ordered to pay any sums to the successful litigant, then such party shall become a creditor, and shall share in distributions to the appropriate Class. Whenever any distribution to be made under this Plan shall be due on a day other than a Business Day, such distribution shall instead be made, without the accrual of any interest, on the immediately succeeding Business Day, but shall be deemed to have been made on the date due.

6.3 ***Delivery of Distributions.*** Distributions to a holder of an Allowed Claim or Allowed Interest shall be made at the address of such holder as indicated on the Debtors’ records. In the event that any such distribution is returned as undeliverable, the Reorganized Debtors shall use reasonable efforts to determine the current address of the applicable holder, and no distribution to such holder shall be made unless and until the Reorganized Debtors have determined such then current address, provided, however, that if any distribution remains unclaimed after three (3) months after distribution, such distribution shall be deemed unclaimed property pursuant to Section 347(b) of the Bankruptcy Code and shall become vested in the Reorganized Debtors. In such event, the Claim of the holder for such distribution shall no longer be deemed to be Allowed, and such holder shall be deemed to have waived its rights to any further distributions under this Plan pursuant to Section 1143 of the Bankruptcy Code, shall have no further claim or right thereto, and shall not participate in any further distributions under this Plan with respect to such Claim. Checks issued by the Reorganized Debtors in respect of Allowed Claims shall be null and void if not negotiated within ninety (90) days after the date of issuance thereof. The Reorganized Debtors shall have the right to defer making any interim de

minimis distribution of less than \$250 to the holder of an Allowed Claim until the total amount of interim distributions to that Creditor exceed \$250.

6.4 ***Third-Party Agreements.*** Distributions to Creditors hereunder will not affect the right of any Entity to levy, garnish, attach, or employ other legal process with respect to such distributions. All subordination agreements entered into by any parties in interest shall be enforceable to the extent permitted by applicable law, and all distributions and payments made pursuant to the Plan shall be subject to applicable law.

6.5 ***Manner of Payment Under the Plan.*** At the option of the Reorganized Debtors, any payment to be made under the Plan may be made by check, ACH or wire transfer from a domestic bank or as otherwise required by applicable agreement.

6.5 ***No Fractional Distributions.*** For purposes of distributions, Cash distributions may be rounded up or down, as applicable, to the nearest whole dollar.

ARTICLE 7

MEANS FOR IMPLEMENTATION AND EXECUTION OF THE PLAN

7.1 ***Sources of Funding.*** The Plan contemplates that distributions will be funded by revenues generated during the Debtors' post-petition operations, the Reorganized Debtors' continued business operations and future revenue, and a \$150,000.00 Equity Contribution from the holders of the Debtors' Equity Interests. Depending on the elections made by the Bank, the Plan may also be funded through the net proceeds of the Sale and Leaseback Transaction.

7.2 ***Consolidated Distribution Pool.*** Subject to the occurrence of the Effective Date, the Debtors' Estates will be deemed substantively consolidated for voting and distribution purposes only. No distributions will be made under the Plan on account of Intercompany Claims. The assets and liabilities of the Debtors shall be pooled and all claims shall be satisfied from the assets of a single consolidated estate. Any claims against one or more of the Debtors (including Claims based upon guaranty, indemnity, co-signature, surety or otherwise, of Claims against another Debtor) shall be treated as a single Claim against the consolidated estate of the Debtors and shall be entitled to distributions under the Plan only with respect to such single Claim. Nothing contained in the Plan should be deemed to be a corporate merger of the Debtors, to alter their organizational or corporate structures, or to alter the Debtors' individual tax attributes or status.

7.3 ***Motion to Appoint Broker/Approve Purchase Agreement.*** In the event that the Bank votes to accept Option 2 under Section 3.2.2 above, then this provision of the Plan shall be deemed to be a motion to: (a) appoint Stump as the real property broker to the Debtors, (b) approve Stump's compensation for serving as real property broker, (c) approve the Sale and Leaseback Transaction pursuant to, inter alia, sections 363 and 1123(a)(5)(D) of the Bankruptcy Code, and (d) approve an Agreement for Purchase and Sale of Real Property related to the Sale and Leaseback Transaction. In the event the Bank does not vote to accept Option 2, then this motion shall be deemed moot.

7.4 ***Insider Salaries.*** It is anticipated that the following insiders will remain as employees of debtor UCS after the Effective Date: Larry Schwartz, Jason Schwartz, Zach Schwartz, and Adam Schwartz. The aggregate annual salaries to be paid to these insider employees is \$600,000.00 per year. These employees shall be entitled to an annual percentage cost of living adjustment.

7.5 ***Independent CFO.*** Debtor UCS shall hire an independent chief financial officer (the “Independent CFO”) with customary duties such as planning, implementing, managing and running all of the financial activities of the company. ABTVRS is actively interviewing candidates to serve as the Independent CFO. In the event that an Independent CFO is not hired prior to the Effective Date, then ABTVRS will serve as the initial interim Independent CFO until a successor is hired.

7.6 ***Independent Director.*** On the Effective Date, an independent director (the “Independent Director”) will be appointed to monitor and oversee the Reorganized Debtors’ financial affairs and to ensure compliance with the Plan. The Independent Director shall be entitled to receive reasonable and customary compensation, expense reimbursement, and indemnification from the Debtors. The Independent Director shall have the right to seek to reopen the Chapter 11 Cases to seek orders of the Bankruptcy Court to ensure compliance with the Plan and the fees and costs of the Independent Director shall be paid by the Reorganized Debtors.

7.7 ***Insider Officers/Directors.*** Pursuant to 11 U.S.C. § 1129(a)(5)(A), Jason Schwartz, Zach Schwartz, and Adam Schwartz will serve as officers and directors of the Reorganized Debtors post-confirmation. Larry Schwartz shall no longer be an officer or director of the Reorganized Debtors. Nor will Larry Schwartz have signatory authority over the Reorganized Debtors’ bank accounts during the life of the Plan, and he will be subject to the terms of the Plan, and the oversight of the Independent Director.

7.8 ***Authority to Act Following Confirmation Date.*** Upon confirmation of this Plan, the Debtors shall be authorized to take all necessary steps, and perform all necessary acts, to consummate the terms and conditions of this Plan including, without limitation, the execution and filing of all documents required or contemplated by this Plan. In connection with the occurrence of the Effective Date, the Reorganized Debtors are authorized to execute, deliver, or record such contracts, instruments, releases, indentures, and other agreements or documents, and take such actions as may be necessary or appropriate to effectuate and further evidence the terms and conditions of this Plan.

7.9 ***Authority to Act Following Effective Date.*** The Reorganized Debtors shall be authorized to execute, deliver, file, or record such contracts, instruments, articles, releases, indentures, and other agreements or documents and to take such actions as may be necessary or appropriate to effectuate and further evidence the terms and conditions of this Plan and any notes or securities issued pursuant to this Plan.

7.10 ***Status of Liens of Secured Tax Claims and Other Lien Claimants.*** Unless otherwise provided in this Plan or by Order of the Bankruptcy Court, on the Effective Date, all

existing liens held by any Class or Classes on the Debtor's assets shall retain the same priority that existed on the Petition Date, provided that such liens shall not extend to property acquired by the Debtors after commencement of the Chapter 11 Cases as set forth in section 552 of the Bankruptcy Code. Section 552 of the Bankruptcy Code shall continue to apply to all such liens and security interests following confirmation of the Plan. All other liens and encumbrances not specifically provided for in the Plan shall be deemed automatically canceled, terminated and of no further force or effect without further act or action under any applicable agreement, law, regulation, order, or rule. Post-confirmation, the Reorganized Debtors are permitted to liquidate any assets subject to a lien as provided herein. Any creditor holding such a lien shall release the same immediately upon its receipt of the proceeds of such sale up to the full amount of its Allowed Secured Claim related to the asset sold.

7.11 *Reopening of Bankruptcy Case, Sale Process.*

In the event the Bank selects Option 2 and the Sale Closing Date fails to occur on or before December 31, 2021, then the following shall occur:

7.11.1 *Re-Opening of Bankruptcy Case.*

The Reorganized Debtors or the Bank shall file an *ex parte* motion to reopen the Chapter 11 Cases, pursuant to section 350(b) of the Bankruptcy Code and Bankruptcy Rule 5010 to allow the Reorganized Debtors to sell the Reorganized Debtors business and real property pursuant to, *inter alia*, sections 363 and 1123(a)(5)(D) of the Bankruptcy Code. Neither the Reorganized Debtors nor any of their affiliated entities, owners, management or any other related or affiliated parties will object, in any way, to the sale process or any motion to reopen the Chapter 11 Cases.

7.11.2 *Continuation of Business Operations.*

As provided below, and until the sale closing, the Reorganized Debtors shall continue their business operations.

7.11.3 *Appointment of Broker or Investment Banker.*

(a) The Reorganized Debtors shall seek appointment of a broker and/or investment banker (a "Broker," or collectively "Brokers") by formal motion (the "Broker Motion") with the Bankruptcy Court. Subject to the oversight of the Bank and upon approval of its retention by the Court, Broker(s) shall have the rights and powers set forth in a brokerage agreement in a form agreeable to Reorganized Debtors and Bank in their reasonable discretion (the "Brokerage Agreement").

(b) Broker(s), in consultation with the Bank and Reorganized Debtors, will formulate an advertising and marketing plan in accordance with the Brokers' expertise and market conditions. The Reorganized Debtors and the Bank will identify Broker(s) that will conduct a robust marketing process and will negotiate to minimize, to the extent possible,

compensation paid to such Broker(s). Broker(s) shall be governed in all things by the terms of Brokerage Agreement and the Plan.

7.11.4 *Sale and Sale Closing.*

(a) The Reorganized Debtors shall file a motion to sell the Debtors' business and real property assets with reasonable and customary sale and bidding procedures to be established by the Bankruptcy Court. (the "Sale Motion").

(b) The sale shall be (i) deemed made pursuant to the Plan, (ii) free and clear of all Liens, Claims, and Encumbrances pursuant to sections 363(f) and 1123(a)(5)(D) of the Bankruptcy Code, with all such liens, claims, and encumbrances attaching to the net sale proceeds of such sales subject to the terms and conditions of the Plan; and (iii) deemed made pursuant to Bankruptcy Code section 1146(a) and therefore not subject to any a stamp or similar taxes under applicable non-bankruptcy law.

7.11.5 *Distributions Following Sale Closing.*

Upon the closing of the sale, the Reorganized Debtors shall distribute all Cash, including all proceeds from the sale, as follows: (a) *first*, to pay all trailing operating expenses that were incurred and unpaid by the Reorganized Debtors prior to the closing of the sale; (b) the costs and expenses of the sale, including, without limitation, attorney's fees, satisfaction of any liens on or Allowed Claims for set off or recoupment against the property, and all fees payable to Broker(s) on account of the sale; (b) *second*, to pay any unpaid administrative claims under the Plan or otherwise allowed as part of the Chapter 11 Cases; (c) *third*, to pay the Bank the aggregate amount of (i) the Stipulated Payoff Amount, plus (ii) any monthly payment of \$30,000.00 that accrued from February 2021 through the closing date but which monthly payment was unpaid as of the closing date, and (iii) the Bank's reasonable attorney's fees associated with reopening the Bankruptcy Case and prosecuting the sale contemplated in this Section 7.11, (d) *fourth*, to pay each Holder of an Allowed Priority Tax Claim, (e) *fifth*, to pay a Pro Rata Share to each Holder of an Allowed General Unsecured Claim as provided in Sub-Class 7A of Section 3.7.2 hereof; (e) *sixth*, to pay a Pro Rata Share to each Holder of an Insider Claim; and (f) *seventh*, to pay to pay a Pro Rata Share to each Holder of an Equity Interest.

ARTICLE 8
RESOLUTION OF DISPUTED CLAIMS AND INTERESTS

8.1 ***Objections to Claims and Interests; Prosecution of Disputed Claims and Interests.*** The Debtors and, after the Effective Date, the Reorganized Debtors, shall have the exclusive right to object to the allowance, amount or classification of Claims and Interests asserted in the Chapter 11 Cases, and such objections may be litigated to Final Order by the Debtors or Reorganized Debtors, as applicable, or compromised and settled in accordance with the business judgment of the Debtors or Reorganized Debtors, as applicable, without further order of the Bankruptcy Court. Unless otherwise provided herein or ordered by the Bankruptcy Court, all objections to Claims and Interests shall be filed no later than one year after the Effective Date, subject to any extensions granted pursuant to a further order of the Bankruptcy

Court, which extensions may be obtained by the Reorganized Debtors upon *ex parte* motion.

8.2 ***Estimation of Disputed Claims and Interests.*** The Debtors and, after the Effective Date, the Reorganized Debtors, may at any time request that the Bankruptcy Court estimate for all purposes, including distributions under this Plan, any Disputed, contingent or unliquidated Claim or Interest pursuant to Section 502(c) of the Bankruptcy Code whether or not the Debtors or the Reorganized Debtors have previously objected to such Claim or Interest. The Bankruptcy Court shall retain jurisdiction to estimate any such Claim or Interest at any time, including, without limitation, during the pendency of an appeal relating to such objection.

8.3 ***No Distribution on Account of Disputed Claims and Interests.*** Notwithstanding anything else contained in this Plan, except with respect to any undisputed, non-contingent and liquidated portion of General Unsecured Claims, no distribution shall be due or made with respect to all or any portion of any Disputed, contingent, or unliquidated Claim until the Claim becomes an Allowed Claim by Final Order.

ARTICLE 9

EFFECT OF CONFIRMATION OF PLAN

9.1 ***Vesting of Assets and Retained Causes of Action.*** On the Confirmation Date, pursuant to § 1141(b) of the Bankruptcy Code, all assets of the Debtors and Debtors in Possession shall vest in the applicable Reorganized Debtor free and clear of any and all Claims, Liens, Interests, and other interests, charges and encumbrances, except as otherwise expressly provided in this Plan or in the Confirmation Order. From and after the Confirmation Date, the Reorganized Debtors may operate their businesses and may own, use, acquire and dispose of their assets free of any restrictions of the Bankruptcy Code or the Bankruptcy Rules and in all respects as if the Chapter 11 Cases had never been filed. Except as otherwise specifically provided in this Plan, the Reorganized Debtors shall retain all rights and are authorized to commence and pursue, as they deem appropriate, any and all claims and causes of action, including, but not limited to Avoidance Actions, whether arising before or after the Petition Date, in any court or other tribunal including, without limitation, in an adversary proceeding filed in the Chapter 11 Cases, and including but not limited to, the claims and causes of action specified in the Plan.

9.2 ***Binding Effect.*** Subject to the occurrence of the Effective Date as set forth in Article 10 of the Plan, on and after the occurrence of the Confirmation Date, the provisions of this Plan shall bind any holder of a Claim against, or an Interest in, the Debtors and such holder's successors and assigns, whether or not such holder's Claim or Interest is impaired under the Plan, whether or not such holder has accepted the Plan, and whether or not such holder is entitled to a distribution under the Plan.

9.3 ***Discharge of the Debtors.*** Except as otherwise provided in this Plan or the Confirmation Order, the rights afforded in this Plan and the treatment of Claims and Interests herein shall be in exchange for and in complete satisfaction, discharge, and release of all Claims against and Interests in the Debtors, the Debtors in Possession, the Reorganized Debtors or the assets, interests in, or property of the Debtors, the Debtors in Possession or the Reorganized

Debtors of any nature whatsoever, including any Interest accrued on any Claim from and after the Petition Date. Except as expressly otherwise provided herein or in the Confirmation Order, all Claims arising before the Effective Date (including those arising under Sections 502(g), 502(h) or 502(i) of the Bankruptcy Code) against the Debtors and the Debtors in Possession (including any based on acts or omissions that constituted or may have constituted ordinary or gross negligence or reckless, willful, or wanton misconduct of any of the Debtors' officers, directors, employees, or agents, or any conduct for which the Debtors may be deemed to have strict liability under any applicable law), and all Interests shall be irrevocably satisfied, discharged, cancelled and released in full.

For the avoidance of doubt, the Reorganized Debtors shall be responsible only for (a) those payments and Distributions expressly provided for or due under this Plan and (b) Claims and Interests that are not cancelled and discharged pursuant to specific and express provisions of this Plan, and then only to the extent and in the manner specifically and expressly provided in this Plan. All Entities are precluded and forever barred from asserting against the Debtors, the Debtors in Possession, or the Reorganized Debtors, or the assets, properties, or Interests in or property of the Debtors, the Debtors in Possession, or the Reorganized Debtors of any nature whatsoever, any Claims or Interests based upon any act or omission, transaction, or other activity, event, or occurrence of any kind or nature that occurred prior to the Effective Date, whether or not the facts of or legal bases there for were known or existed prior to the Effective Date, except for (a) those payments and distributions expressly due under this Plan and (b) Claims and Interests, if any, that are not cancelled and discharged under the Plan, but instead survive pursuant to specific and express provisions of this Plan.

9.4 Indemnification Obligations. Subject to the occurrence of the Effective Date as set forth in Article 10 of this Plan, the obligations of the Debtors to indemnify, reimburse or limit liability of any person who is serving or has served as one of its directors, officers, employees or agents by reason of such person's prior or current service in such capacity as provided in the applicable articles of organization, operating agreements, partnership agreements, or bylaws, by statutory law or by written agreement, policies or procedures of or with the applicable company, shall be deemed to be and treated as executory contracts that are assumed by the Debtors and assigned to the Reorganized Debtors pursuant to the Plan and section 365 of the Bankruptcy Code and shall not be affected by or discharged by this Plan. Nothing in the Plan shall be deemed to affect any rights of any director or officer or any other person against any insurer with respect to any directors or officers liability insurance policies.

9.5 Term of Certain Injunctions. Unless otherwise provided herein or in the Confirmation Order, all injunctions and/or stays provided for in, or in connection with, these Chapter 11 Cases, whether pursuant to the provisions of the Bankruptcy Code or other applicable law, in existence on the Confirmation Date, shall remain in full force and effect through the Effective Date and thereafter if so provided by this Plan, the Confirmation Order, or by their own terms ; *provided that* any holder of an Allowed Secured Claim whose collateral is surrendered to it pursuant to the terms of this Plan, or, any holder of an Allowed Secured Claim whose collateral is retained by the Reorganized Debtor pursuant to the terms of this Plan but with respect to which there is a post-confirmation default by the Reorganized Debtors in their obligations hereunder, shall not be enjoined nor prohibited from exercising its *in rem* rights as to

such collateral under applicable state law following occurrence of the Effective Date upon written notice to the Reorganized Debtors of its intent to do so and the passage of thirty (30) days to give the Reorganized Debtors the opportunity to cure the default or seek an order from the Bankruptcy Court. In addition, on and after the Confirmation Date, the Debtors may seek such further orders as it deems necessary or appropriate to preserve the *status quo* during the time between the Confirmation Date and the Effective Date.

9.6 No Successor Liability. Except as otherwise stated in the Plan or Confirmation Order, neither the Debtors nor the Reorganized Debtors will have any responsibilities for any liabilities or obligations of the Debtors or any of the Debtors' past or present subsidiaries relating to or arising out of the operations of or assets of the Debtors or any of the Debtors' past or present subsidiaries, whether arising prior to, or resulting from actions, events, or circumstances occurring or existing at any time prior to the Effective Date. The Reorganized Debtors shall have no successor or transferee liability of any kind or character, for any Claims; provided, however, that the Reorganized Debtors shall have the obligations for the payments specifically and expressly provided, and solely in the manner stated, in this Plan.

9.7 Preservation of Claims Not Settled or Released. Without limiting any other provisions of this Plan, unless a Claim or cause of action against a Creditor or other Entity is expressly and specifically waived, released, compromised or settled in this Plan or any Final Order, the Reorganized Debtors reserve the same for pursuit by the Reorganized Debtors after the Effective Date. No preclusion doctrine, including, without limitation, res judicata, collateral estoppel, issue preclusion, claim preclusion, waiver, estoppel (judicial, equitable or otherwise) or laches shall apply to such claims or causes of action upon or after the Confirmation Date or the Effective Date of the Plan. The Reorganized Debtors reserve the right to pursue or adopt any claims (and any defenses), causes of action, or objections of the Debtors or Debtors in Possession as trustee for or on behalf of its Creditors, not specifically waived, released, compromised or settled in this Plan or any Final Order against any Entity, including, without limitation, the plaintiffs or codefendants in any lawsuits. The Reorganized Debtors shall be a representative of the Estates appointed for the purposes of pursuing any and all such claims and Causes of Action under 11 U.S.C. § 1123(b)(3)(B).

Any Entity to whom the Debtors have incurred an obligation (on account of services, purchase or sale of goods, tort, breach of contract or otherwise), or who has received services or otherwise transacted business with the Debtors in any capacity should assume that such obligation, transfer, or other transaction may be reviewed by the Reorganized Debtors subsequent to the Effective Date and may, to the extent not theretofore specifically waived, relinquished, released, compromised or settled in this Plan or any Final Order, be the subject of an action, claim, demand, or objection after the Effective Date, whether or not (a) such Entity has filed a proof of claim against the Debtors in the Chapter 11 Cases, (b) such Entity's proof of claim has been objected to, (c) such Entity's Claim was included in the Debtors' Schedules, or (d) such Entity's scheduled Claim has been objected to by the Debtors or has been identified by the Debtors as disputed, contingent, or unliquidated.

9.8 Plan as Settlement; Release of Individual Guarantors. Upon the Effective Date, and in consideration for the consideration provided herein, the individual guarantors shall be

released and discharged of any liability arising out of or related to the operation of the Debtors. These releases and discharges shall be construed as broadly as possible consistent with applicable law and are to include, *inter alia*, any and all liability in the nature of actions, claims or rights to recover attorneys' fees, causes of action, choses in action, objections, motions, contracts, guarantees, indemnity, contribution, subrogation, costs, damages, debts, demands, expenses, interest, liabilities, losses, stock ownership or membership rights, obligations, rights, royalties and warranties, of every kind and nature whatsoever, that was or could have been asserted by the Debtor, the Estates, and/or Creditors, in law or in equity, in contract or in tort, whether the facts upon which the same may be based are now known or unknown, and the holders of any such claims or rights shall be forever barred, enjoined, and prohibited from pursuing the same.

Upon the Effective Date, Larry Schwartz, the Estate of Jeffery Schwartz, and Iris Schwartz shall be deemed to have released the Debtors, the Estates and the Reorganized Debtors from any liability arising out of or related to the operations of the Debtors. These releases and discharges shall be construed as broadly as possible consistent with applicable law and are to include, *inter alia*, any and all liability in the nature of actions, claims or rights to recover attorneys' fees, causes of action, choses in action, objections, motions, contracts, guarantees, indemnity, contribution, subrogation, costs, damages, debts, demands, expenses, interest, liabilities, losses, obligations, rights, royalties and warranties, of every kind and nature whatsoever, that was or could have been asserted by Larry Schwartz, the Estate of Jeffery Schwartz, and Iris Schwartz, in law or in equity, in contract or in tort, whether the facts upon which the same may be based are now known or unknown, and they shall be forever barred, enjoined, and prohibited from pursuing the same.

The Plan represents a negotiated settlement. Accordingly, the filing of the Plan shall constitute a motion for approval of such settlement pursuant to Bankruptcy Rule 9019.

ARTICLE 10

THE EFFECTIVE DATE OF THE PLAN

10.1 ***Conditions to Occurrence of Effective Date of Plan.*** The “effective date of the plan,” as used in Section 1129 of the Bankruptcy Code, shall not occur until the Effective Date as defined herein. The Effective Date shall occur upon satisfaction of the following conditions precedent (or conditions subsequent with respect to actions that are to be taken contemporaneously with, or immediately upon, the occurrence of the Effective Date):

10.1.1 The Confirmation Order shall have been entered by the Bankruptcy Court.

10.1.2 All actions, agreements and instruments, or other documents necessary to implement the terms and provisions of the Plan, if any, shall have been executed and delivered by any applicable non-debtor parties in form and substance satisfactory to the Debtors.

10.1.3 All fees and expenses due to or incurred by Professionals for the Debtors through the Effective Date not previously paid pursuant to interim or Final Orders shall have been paid into and shall be held in trust, free and clear of Liens, Claims and encumbrances (other

than the rights of such Professionals) until due and payable in accordance with applicable court order.

10.2 ***Revocation of Confirmation Order or Withdrawal of Plan.*** The Debtors may revoke or withdraw the Plan prior to the Confirmation Date by filing a Notice of Withdrawal of Plan in the record of the Chapter 11 Cases. If the Plan is withdrawn prior to the Confirmation Date or if the Effective Date does not occur as set forth in Article 10, then the Plan shall be deemed withdrawn and the Confirmation Order (if any has been entered) shall be automatically revoked without the need for any action by any party in interest or the Bankruptcy Court. In such event, the Plan and the Confirmation Order shall be of no further force or effect and, the Debtors and all holders of Claims and Interests shall be restored to the *status quo ante* as of the day immediately preceding the filing of the Plan, and (ii) all the Debtors' respective obligations with respect to the Claims and Interests shall remain unchanged, all of the Debtors' rights and claims against all Entities shall be fully preserved and nothing contained herein shall be deemed to constitute an admission or statement against interest or to constitute a waiver or release of any claims by or against the Debtors or any other persons or to prejudice in any manner the rights of the Debtors or any person in any further proceedings involving the Debtors or any other persons.

ARTICLE 11

MISCELLANEOUS PROVISIONS

11.1 ***Payment of Statutory Fees.*** All fees payable pursuant to Section 1930 of title 28 of the United States Code shall be paid by the Reorganized Debtors, as, when and in the amount as required by applicable law. The Bankruptcy Administrator shall not be obligated to file an application authorizing the payment of all such fees.

11.2 ***Notice.*** Any notice required or permitted to be provided to the Debtors or Reorganized Debtors under the Plan shall be in writing and served by either (a) certified mail, return receipt requested, postage prepaid, (b) hand delivery, or (c) reputable overnight courier service, freight prepaid, to be addressed as follows:

Moon Wright & Houston, PLLC.
c/o Andrew T. Houston
121 West Trade Street, Suite 1950
Charlotte, North Carolina 28202

11.3 ***Headings.*** The headings used in this Plan are inserted for convenience only and do not in any manner affect the construction of the provisions of this Plan.

11.4 ***Governing Law.*** Unless a rule of law or procedure is supplied by federal law (including the Bankruptcy Code and Bankruptcy Rules), the laws of the State of North Carolina, without giving effect to any conflicts of law principles thereof that would result in the application of the laws of any other jurisdiction, shall govern the construction of this Plan and any agreements, documents, and instruments executed in connection with this Plan, except as otherwise expressly provided in such instruments, agreements, or documents.

11.5 *Additional Documents.* The Debtors have the authority to take any and all actions and to execute (and perform) any agreements and documents as the Debtors deem necessary or appropriate in their reasonable discretion to effectuate and further evidence the terms and conditions of this Plan.

11.6 *Compliance with Tax Requirements.* In connection with this Plan, the Debtors and the Reorganized Debtors will comply with all applicable withholding and reporting requirements imposed by federal, state, and local taxing authorities, and all distributions hereunder shall be subject to such withholding and reporting requirements.

11.7 *Exemption from Transfer Taxes.* Pursuant to § 1146(a) of the Bankruptcy Code, to the extent applicable, the issuance, transfer, or exchange of any securities under this Plan, the making or delivery of any mortgage, deed of trust, other security interest, or other instrument of transfer under, in furtherance of, or in connection with this Plan, shall be exempt from all taxes as provided in such section of the Bankruptcy Code.

11.8 *Further Authorizations.* The Debtors, and after the Effective Date, the Reorganized Debtors, may seek such orders, judgments, injunctions, and rulings they deem necessary or useful to carry out the intention and purpose of, and to give full effect to, the provisions of this Plan.

11.9 *Successors and Assigns.* The rights, benefits and obligations of any Entity named or referred to in this Plan shall be binding on, and shall inure to the benefit of, any heir, executor, administrator, personal representative, successor or assign of such Entity.

11.10 *Modification and Amendment of the Plan.* Subject to the restrictions in section 1193 of the Bankruptcy Code, this Plan may be amended or modified by the Debtors, and, after the Effective Date, by the Reorganized Debtors.

11.11 *Termination of Trustee.* The Trustee shall be terminated upon the substantial consummation of the Plan, and the Reorganized Debtors shall file a notice of substantial consummation of the Plan on the docket in the Bankruptcy Case.

11.12 *506(b), (c) Claims.* Unless otherwise specifically provided for herein, no party shall be entitled to fees, expenses, or compensation pursuant to Section 506(b) or (c) of the Bankruptcy Code.

11.13 *Remedies.*

Upon default by the Debtors of any required payments for an allowed Secured Claim set forth in Article 3, and upon Debtor's failure to cure the default within 30 days from the date written notice of default is mailed to the Debtor's last known address, the holder of the Allowed Secured Claim for which payment is in default may, notwithstanding anything in the Plan or in the Order Confirming Plan to the contrary, pursue all of its state law remedies including, without limitation, repossession and sale, lease, or other disposition of its collateral.

Except as otherwise provided in the Plan, the exclusive remedy for breach of the Plan shall be to bring an action to enforce the Plan in Bankruptcy Court.

ARTICLE 12

RETENTION OF JURISDICTION

Pursuant to §§ 105(a) and 1142 of the Bankruptcy Code, the Bankruptcy Court shall retain and have jurisdiction to the fullest extent provided by applicable law over any matter arising under the Bankruptcy Code or arising in or related to the Chapter 11 Cases or this Plan, including, without limitation, the following:

12.1 ***Executory Contracts and Unexpired Leases.*** To hear and determine any and all motions or applications (i) for the assumption, assumption and assignment or rejection of executory contracts or unexpired leases to which one or more of the Debtors is a party or with respect to which the Debtors may be liable, (ii) to review and determine all Cure Payments under any such assumed executory contract or unexpired lease, and (iii) to review and determine any Claims resulting from the rejection of any executory contract or unexpired lease.

12.2 ***Causes of Action.*** To determine any and all Causes of Action, including all adversary proceedings, applications, motions, and contested or litigated matters that may be pending on the Effective Date or that, pursuant to this Plan, may be instituted by the Reorganized Debtors after the Effective Date.

12.3 ***Disputed Claims, Contingent Claims and Unliquidated Claims Allowance/Disallowance.*** To hear and determine any objections to the allowance of Claims or Interests (other than Claims that are Allowed pursuant to the Plan or by prior, Final Order of the Bankruptcy Court), including but not limited to any objections to the classification of any Claim, and to allow or disallow any contingent Claim, Disputed Claim, unliquidated Claim, contingent Interest, disputed Interest in whole or in part, and to determine any and all disputes among Creditors and holders of Interests with respect to their Claims and Interests.

12.4 ***Enforcement/Modification of Plan.***

12.4.1 To hear and determine any requests to modify this Plan, remedy any defect or omission, or reconcile any inconsistency in any order of the Bankruptcy Court, including the Confirmation Order.

12.4.2 To hear and determine all controversies, suits, and disputes that may relate to, impact upon, or arise in connection with this Plan or any other Plan documents or their interpretation, implementation, enforcement, or consummation.

12.4.3 To hear and determine other matters that may be set forth in the Plan and Confirmation Order or that relate to any transaction required or contemplated by the Plan.

12.4.4 To hear and determine any other matters related hereto, including matters related to the implementation and enforcement of the Plan, the Confirmation Order, and all

orders entered by the Bankruptcy Court in the Chapter 11 Cases.

12.4.5 To hear and determine any issue relating to distributions under the Plan.

12.4.6 To enter such orders as are necessary to implement and enforce the injunctions described herein, including orders extending the protections afforded under Section 105 of the Bankruptcy Code.

12.4.7 To issue such orders in aid of execution of this Plan to the fullest extent authorized or contemplated by Section 1142 of the Bankruptcy Code.

12.5 ***Compensation of Professionals.*** To hear and determine all applications for allowance of compensation and reimbursement of expenses of Professionals, any other fees and expenses authorized to be paid or reimbursed under this Plan (whether pursuant to order of the Court, agreement, or otherwise), and to approve the reasonableness of any payments made or to be made as provided in Section 1129(a)(4) of the Bankruptcy Code. To the extent not fully paid on the Effective Date, the Reorganized Debtors (and/or its assigns) are permitted and authorized to reimburse Professionals in installments.

12.6 ***Settlements.*** To the extent that Bankruptcy Court approval is required, to consider and act on any compromise and settlement of any Claim against or Cause of Action by the Debtors or the Reorganized Debtors.

12.7 ***Taxes.*** To hear and determine matters concerning state, local, and federal taxes, fines, penalties, or additions to taxes for which the Debtors, Debtors in Possession or Reorganized Debtors may be liable, directly or indirectly.

12.9 ***Specific Purposes.*** To hear and determine such other matters as may be provided for in the Confirmation Order or may be appropriate under applicable law.

12.10 ***Final Decree.*** To enter an order or final decree closing the Chapter 11 Cases.

[SIGNATURES APPEAR ON THE FOLLOWING PAGE]

Dated: Charlotte, North Carolina
November 5, 2020

Respectfully submitted,

United Canvas & Sling, Inc.

By: /s/ Edward J. Sanz
ABTV Receivership Services, LLC
Independent Manager
By: Edward J. Sanz

Rounders Pit Foam, LLC

By: /s/ Edward J. Sanz
ABTV Receivership Services, LLC
Independent Manager
By: Edward J. Sanz

Schwartz Family Properties North Carolina, LLC

By: /s/ Edward J. Sanz
ABTV Receivership Services, LLC
Independent Manager
By: Edward J. Sanz

MOON WRIGHT & HOUSTON, PLLC

/s/ Andrew T. Houston
Andrew T. Houston (Bar No. 36208)
121 West Trade Street, Suite 1950
Charlotte, North Carolina 28202
Telephone: (704) 944-6560
Counsel for the Debtors

EXHIBIT 1-A

Financial Projections Related to Aquesta Bank Option 1

UCS, Inc. - Exhibit 1A	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
Income Statement	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	2021B	% of sales
Sales-Sewing													0	0.0%
Sales Metals													0	0.0%
Sales-Buy and Sells													0	0.0%
Total Sales-Ucs	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
SPS-Metal													-	0.0%
Total Sales-SPS	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Sales Returns	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Sales Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total Sales Returns and Allowances	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Management Fee Income	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Interest Income	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Discount Earned	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total Revenue	\$ 1,063,624	\$ 1,023,705	\$ 1,183,211	\$ 1,100,316	\$ 907,256	\$ 962,257	\$ 881,991	\$ 690,099	\$ 905,034	\$ 893,760	\$ 959,997	\$ 928,750	\$ 11,500,000	100.0%
Materials	319,087	307,112	354,963	330,095	272,177	288,677	264,597	207,030	271,510	268,128	287,999	278,625	3,450,000	30.0%
Applied Labor-OH	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Direct Labor	162,974	155,213	178,495	170,735	162,974	170,735	170,735	170,735	170,735	162,974	170,735	178,495	2,025,533	17.6%
Freight In	10,636	10,237	11,832	11,003	9,073	9,623	8,820	6,901	9,050	8,938	9,600	9,288	115,000	1.0%
Total Cost of Shipment	\$ 492,697	\$ 472,562	\$ 545,291	\$ 511,833	\$ 444,223	\$ 469,034	\$ 444,152	\$ 384,665	\$ 451,295	\$ 440,039	\$ 468,334	\$ 466,408	\$ 5,590,533	48.6%
Outside Processing	1,424	1,370	1,584	1,473	1,214	1,288	1,181	924	1,211	1,196	1,285	1,243	15,393	0.1%
Production Supplies	21,272	20,474	23,664	22,006	18,145	19,245	17,640	13,802	18,101	17,875	19,200	18,575	230,000	2.0%
R & D Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	0.3%
Payroll Taxes	22,168	21,206	24,461	23,376	22,168	23,376	23,253	23,376	23,376	22,168	23,376	24,338	276,644	2.4%
Depreciation	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	159,409	1.4%
Insurance	43,225	45,805	48,575	45,805	43,225	48,405	27,195	34,805	45,805	43,225	45,805	43,225	515,101	4.5%
Utilities	6,453	6,265	19,599	7,063	7,256	20,669	6,915	8,158	10,329	17,983	6,602	9,210	126,501	1.1%
Rep & Maint	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	96,000	0.8%
Rent	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	228,915	2.0%
Property Taxes	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	38,090	0.3%
Lease Expense	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	63,981	0.6%
Factory Expense	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	62,918	0.5%
Licenses & Fees	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	0.1%
Employee Benefit (401k)	3,273	2,618	2,618	2,618	3,273	2,618	3,273	2,618	2,618	3,273	2,618	3,273	34,689	0.3%
Computer Exp	800	800	800	800	800	800	800	800	800	800	800	800	9,600	0.1%
Installations	1,330	1,280	1,479	1,375	1,134	1,203	1,102	863	1,131	1,117	1,200	1,161	14,375	0.1%
Total Overhead Expense	158,149	160,054	177,919	162,721	157,450	172,744	139,563	145,580	158,511	165,841	161,121	156,964	1,916,615	16.7%
Total COGS	650,846	632,615	723,210	674,553	601,673	641,778	583,715	530,245	609,806	605,881	629,454	623,372	7,507,148	65.3%
Gross Profit/(Loss)	\$ 412,778	\$ 391,090	\$ 460,001	\$ 425,763	\$ 305,583	\$ 320,479	\$ 298,276	\$ 159,854	\$ 295,228	\$ 287,879	\$ 330,543	\$ 305,378	\$ 3,992,852	34.7%
Salaries	54,555	51,957	59,750	57,153	54,555	57,153	57,153	57,153	57,153	54,555	57,153	59,750	678,038	5.9%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Freight Out	21,272	20,474	23,664	22,006	18,145	19,245	17,640	13,802	18,101	17,875	19,200	18,575	230,000	2.0%
Telephone	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Trade Shows	3,300	3,450	4,300	7,955	20,325	9,360	7,100	4,300	-	3,000	3,750	19,700	83,240	0.7%
Auto Expense	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	131,354	1.1%
Travel and Ent	20,000	16,000	16,000	16,000	20,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	208,000	1.8%
Commissions	5,318	5,119	5,916	5,502	4,536	4,811	4,410	3,450	4,525	4,469	4,800	4,644	57,500	0.5%
Cash Discount	144	144	144	144	144	144	144	144	144	144	144	144	1,724	0.0%
Computer Exp	9,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	68,946	0.6%
Advertising	37,000	5,000	40,000	5,000	30,000	5,000	5,000	5,000	50,000	50,000	30,000	5,000	267,000	2.3%
Promotional	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Total Sales and Marketing	167,364	122,918	172,049	134,534	168,480	133,988	132,221	117,324	168,197	170,817	151,821	146,088	\$ 1,785,802	15.5%

UCS, Inc. - Exhibit 1A	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
Income Statement	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	2021B	% of sales
Salaries	80,290	76,466	87,936	84,113	80,290	84,113	84,113	84,113	84,113	80,290	84,113	87,936	997,887	8.7%
Depreciation	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	50,462	0.4%
Office Exp	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Legal and Accounting	35,000	35,000	35,000	55,000	35,000	35,000	5,000	5,000	10,000	5,000	5,000	5,000	265,000	2.3%
Dues and Subscriptions	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	61,556	0.5%
Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Penalty Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Interest Exp	4,979	4,966	4,953	4,940	4,926	4,913	4,900	4,887	4,874	4,860	4,847	4,834	58,878	0.5%
Bank Charges	8,808	8,211	9,008	8,594	8,027	7,903	7,900	6,543	7,617	7,959	7,892	7,736	96,199	0.8%
Bad Debt Expense	-	-	-	-	-	14,375	-	-	-	-	-	14,375	28,750	0.3%
Management Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total G&A Expense	140,782	136,348	156,491	164,352	139,948	165,899	113,619	112,248	126,198	109,814	113,558	139,475	1,618,732	14.1%
Total Operating Expense	308,146	259,266	328,541	298,886	308,428	299,887	245,840	229,572	294,395	280,632	265,379	285,563	3,404,534	29.6%
Operating Income/(Loss)	104,632	131,824	131,461	126,877	(2,845)	20,592	52,437	(69,718)	833	7,247	65,164	19,815	588,318	5.1%
Net Income Before Taxes/(Loss)	104,632	131,824	131,461	126,877	(2,845)	20,592	52,437	(69,718)	833	7,247	65,164	19,815	588,318	5.1%
Fed Income Tax													123,547	1.1%
ST Income Tax													14,708	0.1%
Total Income Taxes	-	-	-	-	-	-	-	-	-	-	-	138,255	138,255	1.2%
Total Income Tax	-	-	-	-	-	-	-	-	-	-	-	138,255	138,255	1.2%
Net Income/(Loss)	104,632	131,824	131,461	126,877	(2,845)	20,592	52,437	(69,718)	833	7,247	65,164	(118,440)	450,063	3.9%
EBITDA	127,100	154,278	153,902	149,306	19,571	42,995	74,826	(47,341)	23,196	29,597	87,500	42,138	857,068	7.5%
<i>note: 2021B includes \$180,000 in consulting fees</i>														
UCS Cash Flow Bridge														
EBITDA	127,100	154,278	153,902	149,306	19,571	42,995	74,826	(47,341)	23,196	29,597	87,500	42,138	857,068	
(-) Federal Income Tax Reserve	10,296	10,296	10,296	10,296	10,296	10,296	10,296	10,296	10,296	10,296	10,296	10,296	123,547	
(-) State Income Tax Reserve	1,226	1,226	1,226	1,226	1,226	1,226	1,226	1,226	1,226	1,226	1,226	1,226	14,708	
(-) Aquesta Operating Loans Payment	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	76,312	
(-) IRS Payment Plan / Downpayment	587,655	0	0	0	0	0	0	0	0	0	0	0	587,655	
(-) NC Payment Plan / Downpayment	73,526	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	93,277	
(-) CA Payment Plan / Downpayment	51,882	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	65,819	
(+) NOL Refund	710,000													
Net Cash Flow Available for Plan Payments	106,157	133,335	132,959	128,363	(1,372)	22,052	53,883	(68,285)	2,253	8,654	66,557	21,195	605,749	
CASH FLOW SWEEP														
Cash, BB	361,828	469,732	604,814	425,000	555,110	555,485	425,000	480,630	414,093	418,093	428,494	496,799		
Net Cash Flow (+/-)	106,157	133,335	132,959	128,363	(1,372)	22,052	53,883	(68,285)	2,253	8,654	66,557	21,195		
Cash Flow from SFP, NC LLC	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	(19,223)		
Cash Flow from Rounders Pit Foam, LLC														
Quarterly Cash Sweep - BK Plan	-	-	(314,521)	-	-	(154,284)	-	-	-	-	-	(73,771)		
Cash, EB	469,732	604,814	425,000	555,110	555,485	425,000	480,630	414,093	418,093	428,494	496,799	425,000		
Min Cash Balance	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000		
Total Unsecured - Critical A/P Balance	1,399,953													
Unsecured Critical Vendors Paydown														
BB	1,399,953	1,399,953	1,399,953	1,085,432	1,085,432	1,085,432	931,147	931,147	931,147	931,147	931,147	931,147	931,147	
Paydown	-	-	(314,521)	-	-	(154,284)	-	-	-	-	-	(73,771)		
EB	1,399,953	1,399,953	1,085,432	1,085,432	1,085,432	931,147	931,147	931,147	931,147	931,147	931,147	857,376		

UCS, Inc. - Exhibit 1A														
Income Statement														
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	2022B	% of sales
	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22		
Sales-Sewing													0	0.0%
Sales Metals													0	0.0%
Sales-Buy and Sells													0	0.0%
Total Sales-Ucs													0	0.0%
SPS-Metal													-	0.0%
Total Sales-SPS													-	0.0%
Sales Returns													-	0.0%
Sales Adjustment													-	0.0%
Total Sales Returns and Allowances													-	0.0%
Management Fee Income													-	0.0%
Interest Income													-	0.0%
Discount Earned													-	0.0%
Other Income													-	0.0%
Total Other Income													-	0.0%
Total Revenue	\$ 1,109,868.16	\$ 1,068,213.98	\$ 1,234,655.40	\$ 1,148,156.07	\$ 946,702.04	\$ 1,004,093.93	\$ 920,338.69	\$ 720,103.30	\$ 944,383.49	\$ 932,618.72	\$ 1,001,735.64	\$ 969,130.59	\$ 12,000,000	100.0%
Materials	332,960	320,464	370,397	344,447	284,011	301,228	276,102	216,031	283,315	279,786	300,521	290,739	3,600,000	30.0%
Applied Labor-OH	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Direct Labor	167,863	159,870	183,850	167,863	175,857	175,857	167,863	183,850	135,889	207,831	175,857	175,857	2,078,305	17.3%
Freight In	11,099	10,682	12,347	11,482	9,467	10,041	9,203	7,201	9,444	9,326	10,017	9,691	120,000	1.0%
Total Cost of Shipment	\$ 511,922	\$ 491,016	\$ 566,593	\$ 523,791	\$ 469,334	\$ 487,126	\$ 453,168	\$ 407,082	\$ 428,648	\$ 496,942	\$ 486,395	\$ 476,287	\$ 5,798,305	48.3%
Outside Processing	1,486	1,430	1,653	1,537	1,267	1,344	1,232	964	1,264	1,248	1,341	1,297	16,062	0.1%
Production Supplies	22,197	21,364	24,693	22,963	18,934	20,082	18,407	14,402	18,888	18,652	20,035	19,383	240,000	2.0%
R & D Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	0.3%
Payroll Taxes	22,863	21,751	25,088	22,741	23,976	23,976	22,741	25,088	18,415	28,301	23,976	23,853	282,767	2.4%
Depreciation	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	159,409	1.3%
Insurance	45,805	45,805	48,575	43,225	45,805	48,405	27,195	34,805	45,805	43,225	45,805	43,225	517,682	4.3%
Utilities	6,453	6,265	19,599	7,063	7,256	20,669	6,915	8,158	10,329	17,983	6,602	9,210	126,501	1.1%
Rep & Maint	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	96,000	0.8%
Rent	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	228,915	1.9%
Property Taxes	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	38,090	0.3%
Lease Expense	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	63,981	0.5%
Factory Expense	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	62,918	0.5%
Licenses & Fees	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	0.1%
Employee Benefit (401k)	2,697	2,697	2,697	3,371	2,697	2,697	3,371	2,697	2,697	3,371	2,697	3,371	35,056	0.3%
Computer Exp	800	800	800	800	800	800	800	800	800	800	800	800	9,600	0.1%
Installations	1,387	1,335	1,543	1,435	1,183	1,255	1,150	900	1,180	1,166	1,252	1,211	15,000	0.1%
Total Overhead Expense	161,893	161,682	179,787	161,338	162,153	174,367	140,015	148,048	154,517	172,950	162,741	157,489	1,936,980	16.1%
Total COGS	673,815	652,698	746,380	685,130	631,487	661,492	593,183	555,130	583,165	669,893	649,136	633,776	7,735,285	64.5%
Gross Profit/(Loss)	\$ 436,053	\$ 415,516	\$ 488,276	\$ 463,026	\$ 315,215	\$ 342,602	\$ 327,156	\$ 164,974	\$ 361,219	\$ 262,726	\$ 352,600	\$ 335,355	\$ 4,264,715	35.5%
Salaries	56,191	53,516	61,543	56,191	58,867	58,867	56,191	61,543	45,488	69,570	58,867	58,867	695,703	5.8%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Freight Out	22,197	21,364	24,693	22,963	18,934	20,082	18,407	14,402	18,888	18,652	20,035	19,383	240,000	2.0%
Telephone	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Trade Shows	3,300	3,450	4,300	7,955	20,325	9,360	7,100	1,000	-	3,000	3,750	19,700	83,240	0.7%
Auto Expense	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	131,354	1.1%
Travel and Ent	16,000	16,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	20,000	16,000	20,000	208,000	1.7%
Commissions	5,549	5,341	6,173	5,741	4,734	5,020	4,602	3,601	4,722	4,663	5,009	4,846	60,000	0.5%
Cash Discount	144	144	144	144	144	144	144	144	144	144	144	144	1,724	0.0%
Computer Exp	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	63,946	0.5%
Advertising	37,000	5,000	40,000	5,000	30,000	5,000	5,000	5,000	50,000	50,000	30,000	5,000	267,000	2.2%
Promotional	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Total Sales and Marketing	161,157	125,590	175,128	138,769	169,778	136,748	132,219	122,464	157,517	186,804	154,579	150,214	\$ 1,810,967	15.1%

UCS, Inc. - Exhibit 1A														
Income Statement														
	Forecast Jan-22	Forecast Feb-22	Forecast Mar-22	Forecast Apr-22	Forecast May-22	Forecast Jun-22	Forecast Jul-22	Forecast Aug-22	Forecast Sep-22	Forecast Oct-22	Forecast Nov-22	Forecast Dec-22	2022B	% of sales
Salaries	81,245	77,376	88,982	81,245	85,113	85,113	81,245	88,982	65,769	100,589	85,113	85,113	1,005,885	8.4%
Depreciation	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	50,462	0.4%
Office Exp	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Legal and Accounting	5,000	5,000	5,000	25,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	85,000	0.7%
Dues and Subscriptions	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	61,556	0.5%
Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Penalty Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Interest Exp	4,820	4,807	4,793	4,780	4,766	4,753	4,739	4,725	4,712	4,698	4,684	4,670	56,947	0.5%
Bank Charges	8,642	8,433	9,265	9,231	7,826	8,113	8,092	6,693	7,814	8,153	8,101	8,336	98,699	0.8%
Bad Debt Expense	-	-	-	-	-	15,000	-	-	-	-	-	15,000	30,000	0.3%
Management Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total G&A Expense	111,412	107,321	127,635	131,961	114,411	137,573	110,781	117,105	107,889	130,145	114,603	137,714	1,448,549	12.1%
Total Operating Expense	272,568	232,911	302,763	270,730	284,189	274,321	242,999	239,570	265,406	316,949	269,183	287,928	3,259,516	27.2%
Operating Income/(Loss)	163,485	182,605	185,512	192,297	31,026	68,280	84,156	(74,596)	95,813	(54,223)	83,417	47,427	1,005,199	8.4%
Net Income Before Taxes/(Loss)	163,485	182,605	185,512	192,297	31,026	68,280	84,156	(74,596)	95,813	(54,223)	83,417	47,427	1,005,199	8.4%
Fed Income Tax												211,092	211,092	1.8%
ST Income Tax												25,130	25,130	0.2%
Total Income Taxes	-	-	-	-	-	-	-	-	-	-	-	236,222	236,222	2.0%
Total Income Tax	-	-	-	-	-	-	-	-	-	-	-	236,222	236,222	2.0%
Net Income/(Loss)	163,485	182,605	185,512	192,297	31,026	68,280	84,156	(74,596)	95,813	(54,223)	83,417	(188,795)	768,977	6.4%
EBITDA	185,794	204,901	207,795	214,566	53,282	90,522	106,385	(52,381)	118,014	(32,036)	105,590	69,586	1,272,017	10.6%
<i>note: 2021B includes \$180,000 in consulting fees</i>														
UCS Cash Flow Bridge														
EBITDA	185,794	204,901	207,795	214,566	53,282	90,522	106,385	(52,381)	118,014	(32,036)	105,590	69,586	1,272,017	
(-) Federal Income Tax Reserve	17,591	17,591	17,591	17,591	17,591	17,591	17,591	17,591	17,591	17,591	17,591	17,591	211,092	
(-) State Income Tax Reserve	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	2,094	25,130	
(-) Aquesta Operating Loans Payment	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	6,359	76,312	
(-) IRS Payment Plan / Downpayment	0	0	0	0	0	0	0	0	0	0	0	0	-	
(-) NC Payment Plan / Downpayment	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	1,796	21,547	
(-) CA Payment Plan / Downpayment	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	1,267	15,204	
(+) NOL Refund														
Net Cash Flow Available for Plan Payments	156,687	175,794	178,688	185,459	24,174	61,415	77,278	(81,489)	88,906	(61,143)	76,483	40,479	922,731	
CASH FLOW SWEEP														
Cash, BB	425,000	583,435	760,976	425,000	612,206	638,128	425,000	504,025	424,284	450,264	390,868	469,099		
Net Cash Flow (+/-)	156,687	175,794	178,688	185,459	24,174	61,415	77,278	(81,489)	88,906	(61,143)	76,483	40,479		
Cash Flow from SFP, NC LLC	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	(19,223)		
Cash Flow from Rounders Pit Foam, LLC														
Quarterly Cash Sweep - BK Plan	-	-	(516,411)	-	-	(276,291)	-	-	(64,674)	-	-	-		
Cash, EB	583,435	760,976	425,000	612,206	638,128	425,000	504,025	424,284	450,264	390,868	469,099	490,355		
Min Cash Balance	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000		
Total Unsecured - Critical A/P Balance														
Unsecured Critical Vendors Paydown														
BB	857,376	857,376	857,376	340,965	340,965	340,965	64,674	64,674	64,674	0	0	0		
Paydown	-	-	(516,411)	-	-	(276,291)	-	-	(64,674)	-	-	-		
EB	857,376	857,376	340,965	340,965	340,965	64,674	64,674	64,674	0	0	0	0		

UCS, Inc. - Exhibit 1A	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
Income Statement	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	2023B	% of sales
Sales-Sewing													0	0.0%
Sales Metals													0	0.0%
Sales-Buy and Sells													0	0.0%
Total Sales-Ucs													0	0.0%
SPS-Metal													-	0.0%
Total Sales-SPS													-	0.0%
Sales Returns													-	0.0%
Sales Adjustment													-	0.0%
Total Sales Returns and Allowances													-	0.0%
Management Fee Income													-	0.0%
Interest Income													-	0.0%
Discount Earned													-	0.0%
Other Income													-	0.0%
Total Other Income													-	0.0%
Total Revenue	\$ 1,156,112.67	\$ 1,112,722.90	\$ 1,286,099.37	\$ 1,195,995.90	\$ 986,147.96	\$ 1,045,931.18	\$ 958,686.14	\$ 750,107.60	\$ 983,732.80	\$ 971,477.83	\$ 1,043,474.62	\$ 1,009,511.03	\$ 12,500,000	100.0%
Materials	346,834	333,817	385,830	358,799	295,844	313,779	287,606	225,032	295,120	291,443	313,042	302,853	3,750,000	30.0%
Applied Labor-OH	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Direct Labor	172,899	164,666	189,366	164,666	189,366	181,132	172,899	189,366	172,899	181,132	181,132	172,899	2,132,421	17.1%
Freight In	11,561	11,127	12,861	11,960	9,861	10,459	9,587	7,501	9,837	9,715	10,435	10,095	125,000	1.0%
Total Cost of Shipment	\$ 531,294	\$ 509,610	\$ 588,056	\$ 535,424	\$ 495,071	\$ 505,371	\$ 470,092	\$ 421,899	\$ 477,856	\$ 482,290	\$ 504,609	\$ 485,847	\$ 6,007,421	48.1%
Outside Processing	1,547	1,489	1,721	1,601	1,320	1,400	1,283	1,004	1,317	1,300	1,397	1,351	16,731	0.1%
Production Supplies	23,122	22,254	25,722	23,920	19,723	20,919	19,174	15,002	19,675	19,430	20,869	20,190	250,000	2.0%
R & D Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	0.2%
Payroll Taxes	23,453	22,313	25,610	22,313	25,733	24,470	23,453	25,733	23,330	24,593	24,593	23,330	288,925	2.3%
Depreciation	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	159,409	1.3%
Insurance	45,805	45,805	45,995	45,805	45,805	45,825	29,776	34,805	43,225	45,805	45,805	43,225	517,682	4.1%
Utilities	6,453	6,265	19,599	7,063	7,256	20,669	6,915	8,158	10,329	17,983	6,602	9,210	126,501	1.0%
Rep & Maint	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	96,000	0.8%
Rent	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	19,076	228,915	1.8%
Property Taxes	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	38,090	0.3%
Lease Expense	3,116	7,707	2,612	3,116	7,707	2,612	2,612	6,559	1,464	1,968	6,559	1,464	47,494	0.4%
Factory Expense	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	62,918	0.5%
Licenses & Fees	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	0.1%
Employee Benefit (401k)	2,777	2,777	2,777	3,472	2,777	2,777	3,472	2,777	2,777	3,472	2,777	3,472	36,107	0.3%
Computer Exp	800	800	800	800	800	800	800	800	800	800	800	800	9,600	0.1%
Installations	1,445	1,391	1,608	1,495	1,233	1,307	1,198	938	1,230	1,214	1,304	1,262	15,625	0.1%
Total Overhead Expense	161,047	163,330	178,972	162,112	164,882	173,307	141,210	148,304	156,673	169,093	163,235	156,832	1,938,996	15.5%
Total COGS	692,341	672,940	767,028	697,536	659,954	678,678	611,302	570,203	634,530	651,383	667,844	642,679	7,946,417	63.6%
Gross Profit/(Loss)	\$ 463,772	\$ 439,783	\$ 519,071	\$ 498,460	\$ 326,194	\$ 367,253	\$ 347,384	\$ 179,905	\$ 349,203	\$ 320,095	\$ 375,630	\$ 366,832	\$ 4,553,583	36.4%
Salaries	57,877	55,121	63,389	55,121	63,389	60,633	57,877	63,389	57,877	60,633	60,633	57,877	713,818	5.7%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Freight Out	23,122	22,254	25,722	23,920	19,723	20,919	19,174	15,002	19,675	19,430	20,869	20,190	250,000	2.0%
Telephone	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Trade Shows	3,300	3,450	4,300	7,955	20,325	9,360	7,100	1,000	-	3,000	3,750	19,700	83,240	0.7%
Auto Expense	10,946	10,946	10,946	10,946	9,523	9,523	9,523	9,523	9,523	9,523	9,523	9,523	119,965	1.0%
Travel and Ent	16,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	20,000	208,000	1.7%
Commissions	5,781	5,564	6,430	5,980	4,931	5,230	4,793	3,751	4,919	4,857	5,217	5,048	62,500	0.5%
Cash Discount	144	144	144	144	144	144	144	144	144	144	144	144	1,724	0.0%
Computer Exp	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	4,829	4,829	4,829	4,829	63,946	0.5%
Advertising	37,000	5,000	40,000	5,000	30,000	5,000	5,000	5,000	50,000	50,000	30,000	5,000	267,000	2.1%
Promotional	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Total Sales and Marketing	163,999	128,308	182,260	134,895	173,863	142,136	129,439	123,637	173,465	173,415	155,965	148,810	\$ 1,830,193	14.6%

UCS, Inc. - Exhibit 1A

Income Statement

Salaries	82,228	78,312	90,059	78,312	90,059	86,144	82,228	90,059	82,228	86,144	86,144	82,228	1,014,146	8.1%
Depreciation	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	50,462	0.4%
Office Exp	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Legal and Accounting	5,000	5,000	5,000	25,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	85,000	0.7%
Dues and Subscriptions	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	61,556	0.5%
Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Penalty Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Interest Exp	4,656	4,642	4,628	4,614	4,600	4,586	4,572	4,558	4,543	4,529	4,515	4,500	54,944	0.4%
Bank Charges	8,873	8,656	9,523	9,470	8,023	8,322	8,284	6,843	8,011	8,348	8,310	8,538	101,199	0.8%
Bad Debt Expense	-	-	-	-	-	15,625	-	-	-	-	-	15,625	31,250	0.3%
Management Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total G&A Expense	112,462	108,316	128,804	129,102	119,388	139,271	111,789	118,165	124,377	115,726	115,673	135,485	1,458,557	11.7%
Total Operating Expense	276,461	236,624	311,065	263,997	293,251	281,407	241,228	241,802	297,842	289,141	271,638	284,295	3,288,750	26.3%
Operating Income/(Loss)	187,311	203,159	208,006	234,463	32,944	85,846	106,156	(61,897)	51,361	30,954	103,992	82,537	1,264,833	10.1%
Net Income Before Taxes/(Loss)	187,311	203,159	208,006	234,463	32,944	85,846	106,156	(61,897)	51,361	30,954	103,992	82,537	1,264,833	10.1%

Fed Income Tax												265,615	265,615	2.1%
ST Income Tax												31,621	31,621	0.3%
Total Income Taxes												297,236	297,236	2.4%
Total Income Tax												297,236	297,236	2.4%
Net Income/(Loss)	187,311	203,159	208,006	234,463	32,944	85,846	106,156	(61,897)	51,361	30,954	103,992	(214,699)	967,597	7.7%

EBITDA

note: 2021B includes \$180,000 in consulting fees

UCS Cash Flow Bridge

[illegible]**Total Unsecured - Critical A/P Balance**

Unsecured Critical Vendors Paydown

[illegible]

Exhibit 1A - Key Assumptions	
1	Total Revenue: \$11.5m for 2021, \$12.0m for 2022, \$12.5m for 2023
2	Materials: 30.0% of sales
3	Direct Labor: According to current payroll schedule and adjusted for net accrual days, with 3% increase each year
4	Freight In: 1.0% of Sales
5	Outside Processing: 0.1% of Sales
6	Production Supplies: 2.0% of Sales
7	Insurance covers property, liability, health, dental, vision, and life, net of employee contributions, and net of affiliate reimbursements in July and August
8	Utilities includes electricity, propane, alarm, and water
9	Rent: Estimated monthly payment subject to mortgage refinancing
10	Lease Expense includes factory equipment leases and office equipment leases
11	Factory Expense includes waste removal, janitorial supplies, water inspection services, and landscaping
12	Installations: 0.1% of Sales
13	Freight Out: 2.0% of Sales
14	Auto Expense includes sprinter van lease, car allowance for direct sales reps, employee travel allocation, including gas, car rentals, and tolls/parking
15	Commissions: 0.5% of Sales
16	Computer Expense includes monthly server cost, web hosting fees, outsourced IT provider services, and computer maintenance
17	Advertising: \$267,000 for the Year
18	Promotional: \$60k for the Year
19	Salaries: S&M and G&A reflect Post-Restructuring levels, with 3% increase each year for non-insider employees
20	Legal and Accounting normalized at \$85k per year, 2021 includes 6 months of consulting fees at \$30k per month
21	Dues and Subscriptions includes subscriptions to construction bidding platform, CRM platform, and digital marketing platform
22	Interest Expense includes estimated interest payment to Aquesta, NC payment plan, and CA payment plan
23	Bank Charges includes general bank charges, credit card fees and payroll processing fees
24	Bad Debt Expense estimated at 0.25% of Net Sales
25	Taxes: 21% Federal Tax Rate, and 2.5% NC State Income Tax Rate, reserved monthly
26	Rounders and SFP are assumed to have break-even cash flow for this analysis
27	Cash Flow Bridge items include:
	a) monthly payment to Aquesta
	b) NC payment plan on remaining past due taxes, termed out 5 years at 3.0% interest
	c) CA payment plan on past due taxes, termed out 5 years at 3.0% interest
	d) assumes NOL (\$710k) is received Jan 2021 and proceeds are applied against IRS in full and pro-rata to NC and CA
	e) income tax reserve

EXHIBIT 1-B

Financial Projections Related to Aquesta Bank Option 2

UCS, Inc. - Exhibit 18	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
Income Statement	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21		2021B	% of sales
Total Revenue	\$ 1,063,624	\$ 1,023,705	\$ 1,183,211	\$ 1,100,316	\$ 907,256	\$ 962,257	\$ 881,991	\$ 690,099	\$ 905,034	\$ 893,760	\$ 959,997	\$ 928,750	\$	11,500,000	100.0%
Materials	319,087	307,112	354,963	330,095	272,177	288,677	264,597	207,030	271,510	268,128	287,999	278,625		3,450,000	30.0%
Applied Labor-OH	-	-	-	-	-	-	-	-	-	-	-	-		-	0.0%
Direct Labor	162,974	155,213	178,495	170,735	162,974	170,735	170,735	170,735	170,735	162,974	170,735	178,495		2,025,533	17.6%
Freight In	10,636	10,237	11,832	11,003	9,073	9,623	8,820	6,901	9,050	8,938	9,600	9,288		115,000	1.0%
Total Cost of Shipment	\$ 492,697	\$ 472,562	\$ 545,291	\$ 511,833	\$ 444,223	\$ 469,034	\$ 444,152	\$ 384,665	\$ 451,295	\$ 440,039	\$ 468,334	\$ 466,408	\$	5,590,533	48.6%
Outside Processing	1,424	1,370	1,584	1,473	1,214	1,288	1,181	924	1,211	1,196	1,285	1,243		15,393	0.1%
Production Supplies	21,272	20,474	23,664	22,006	18,145	19,245	17,640	13,802	18,101	17,875	19,200	18,575		230,000	2.0%
R & D Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500		30,000	0.3%
Payroll Taxes	22,168	21,206	24,461	23,376	22,168	23,376	23,253	23,376	23,376	22,168	23,376	24,338		276,644	2.4%
Depreciation	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284		159,409	1.4%
Insurance	43,225	45,805	48,575	45,805	43,225	48,405	27,195	34,805	45,805	43,225	45,805	43,225		515,101	4.5%
Utilities	6,453	6,265	19,599	7,063	7,256	20,669	6,915	8,158	10,329	17,983	6,602	9,210		126,501	1.1%
Rep & Maint	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000		96,000	0.8%
Rent	27,775	27,775	27,775	27,775	27,775	27,775	27,775	27,775	27,775	27,775	27,775	27,775		333,300	2.9%
Property Taxes	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174		38,090	0.3%
Lease Expense	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612		63,981	0.6%
Factory Expense	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243		62,918	0.5%
Licenses & Fees	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250		15,000	0.1%
Employee Benefit (401k)	3,273	2,618	2,618	2,618	3,273	2,618	3,273	2,618	2,618	3,273	2,618	3,273		34,689	0.3%
Computer Exp	800	800	800	800	800	800	800	800	800	800	800	800		9,600	0.1%
Installations	1,330	1,280	1,479	1,375	1,134	1,203	1,102	863	1,131	1,117	1,200	1,161		14,375	0.1%
Total Overhead Expense	166,847	168,752	186,618	171,420	166,149	181,442	148,262	154,278	167,210	174,540	169,819	165,663		2,021,001	17.6%
Total COGS	659,545	641,314	731,909	683,252	610,372	650,476	592,414	538,944	618,505	614,579	638,153	632,071		7,611,533	66.2%
Gross Profit/(Loss)	\$ 404,079	\$ 382,391	\$ 451,303	\$ 417,064	\$ 296,884	\$ 311,780	\$ 289,577	\$ 151,155	\$ 286,529	\$ 279,180	\$ 321,844	\$ 296,680	\$	3,888,467	33.8%
Salaries	54,555	51,957	59,750	57,153	54,555	57,153	57,153	57,153	57,153	54,555	57,153	59,750		678,038	5.9%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-		-	0.0%
Freight Out	21,272	20,474	23,664	22,006	18,145	19,245	17,640	13,802	18,101	17,875	19,200	18,575		230,000	2.0%
Telephone	-	-	-	-	-	-	-	-	-	-	-	-		-	0.0%
Trade Shows	3,300	3,450	4,300	7,955	20,325	9,360	7,100	1,000	-	3,000	3,750	19,700		83,240	0.7%
Auto Expense	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946		131,354	1.1%
Travel and Ent	20,000	16,000	16,000	16,000	20,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000		208,000	1.8%
Commissions	5,318	5,119	5,916	5,502	4,536	4,811	4,410	3,450	4,525	4,469	4,800	4,644		57,500	0.5%
Cash Discount	144	144	144	144	144	144	144	144	144	144	144	144		1,724	0.0%
Computer Exp	9,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329		68,946	0.6%
Advertising	37,000	5,000	40,000	5,000	30,000	5,000	5,000	5,000	50,000	50,000	30,000	5,000		267,000	2.3%
Promotional	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000		60,000	0.5%
Total Sales and Marketing	167,364	122,918	172,049	134,534	168,480	133,988	132,221	117,324	168,197	170,817	151,821	146,088	\$	1,785,802	15.5%

UCS, Inc. - Exhibit 18														
Income Statement	Forecast Jan-21	Forecast Feb-21	Forecast Mar-21	Forecast Apr-21	Forecast May-21	Forecast Jun-21	Forecast Jul-21	Forecast Aug-21	Forecast Sep-21	Forecast Oct-21	Forecast Nov-21	Forecast Dec-21	2021B	% of sales
Salaries	80,290	76,466	87,936	84,113	80,290	84,113	84,113	84,113	84,113	80,290	84,113	87,936	997,887	8.7%
Depreciation	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	50,462	0.4%
Office Exp	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Legal and Accounting	35,000	35,000	35,000	55,000	35,000	35,000	5,000	5,000	10,000	5,000	5,000	5,000	265,000	2.3%
Dues and Subscriptions	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	61,556	0.5%
Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Penalty Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Interest Exp	6,191	6,179	6,167	6,155	6,143	6,131	6,119	6,106	6,094	6,082	6,070	6,057	73,495	0.6%
Bank Charges	8,808	8,211	9,008	8,594	8,027	7,903	7,900	6,543	7,617	7,959	7,892	7,736	96,199	0.8%
Bad Debt Expense	-	-	-	-	-	14,375	-	-	-	-	-	-	28,750	0.3%
Management Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total G&A Expense	141,995	137,562	157,706	165,567	141,165	167,117	114,837	113,467	127,419	111,036	114,780	140,699	1,633,349	14.2%
Total Operating Expense	309,359	260,480	329,756	300,101	309,644	301,104	247,058	230,791	295,616	281,853	266,601	286,787	3,419,151	29.7%
Operating Income/(Loss)	94,720	121,911	121,547	116,963	(12,760)	10,676	42,519	(79,636)	(9,087)	(2,673)	55,243	9,893	469,316	4.1%
Net Income Before Taxes/(Loss)	94,720	121,911	121,547	116,963	(12,760)	10,676	42,519	(79,636)	(9,087)	(2,673)	55,243	9,893	469,316	4.1%
Fed Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
ST Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	11,733	0.1%
Total Income Taxes	-	-	-	-	-	-	-	-	-	-	-	-	11,733	0.1%
Total Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	11,733	0.1%
Net Income/(Loss)	94,720	121,911	121,547	116,963	(12,760)	10,676	42,519	(79,636)	(9,087)	(2,673)	55,243	(1,840)	457,583	4.0%
EBITDA	118,401	145,580	145,204	140,607	10,872	34,296	66,127	(56,040)	14,497	20,898	78,801	33,439	752,682	6.5%
<i>note: 2021B includes \$180,000 in consulting fees</i>														
UCS Cash Flow Bridge														
EBITDA	118,401	145,580	145,204	140,607	10,872	34,296	66,127	(56,040)	14,497	20,898	78,801	33,439	752,682	
(-) Federal Income Tax Reserve	0	0	0	0	0	0	0	0	0	0	0	0	-	
(-) State Income Tax Reserve	978	978	978	978	978	978	978	978	978	978	978	978	11,733	
(-) Aquesta Operating Loans Payment	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	64,954	
(-) IRS Payment Plan / Downpayment	0	0	0	0	0	0	0	0	0	0	0	0	-	
(-) NC Payment Plan / Downpayment	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	42,453	
(-) CA Payment Plan / Downpayment	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	24,695	
Net Cash Flow Available for Plan Payments	106,415	133,593	133,217	128,621	(1,114)	22,310	54,141	(68,026)	2,511	8,912	66,815	21,453	608,847	
CASH FLOW SWEEP														
Cash, BB	535,243	643,406	778,747	425,000	555,368	556,002	425,000	480,888	414,610	418,868	429,527	498,090		
Net Cash Flow (+/-)	106,415	133,593	133,217	128,621	(1,114)	22,310	54,141	(68,026)	2,511	8,912	66,815	21,453		
Cash Flow from SFP, NC LLC	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	(19,223)	
Cash Flow from Rounders Pit Foam, LLC	-	-	(488,712)	-	-	(155,059)	-	-	-	-	-	(75,320)		
Quarterly Cash Sweep - BK Plan	-	-	-	-	-	-	-	-	-	-	-	-		
Cash, EB	643,406	778,747	425,000	555,368	556,002	425,000	480,888	414,610	418,868	429,527	498,090	425,000		
Min Cash Balance	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000		
Total Unsecured - Critical A/P Balance	1,399,953													
Unsecured Critical Vendors Paydown														
BB	1,399,953	1,399,953	1,399,953	911,241	911,241	911,241	756,183	756,183	756,183	756,183	756,183	756,183		
Paydown	-	-	(488,712)	-	-	(155,059)	-	-	-	-	-	(75,320)		
EB	1,399,953	1,399,953	911,241	911,241	911,241	756,183	756,183	756,183	756,183	756,183	756,183	680,863		

UCS, Inc. - Exhibit 18														
Income Statement														
	Forecast Jan-22	Forecast Feb-22	Forecast Mar-22	Forecast Apr-22	Forecast May-22	Forecast Jun-22	Forecast Jul-22	Forecast Aug-22	Forecast Sep-22	Forecast Oct-22	Forecast Nov-22	Forecast Dec-22	2022B	% of sales
Total Revenue	\$ 1,109,868.16	\$ 1,068,213.98	\$ 1,234,655.40	\$ 1,148,156.07	\$ 946,702.04	\$ 1,004,093.93	\$ 920,338.69	\$ 720,103.30	\$ 944,383.49	\$ 932,618.72	\$ 1,001,735.64	\$ 969,130.59	\$ 12,000,000	100.0%
Materials	332,960	320,464	370,397	344,447	284,011	301,228	276,102	216,031	283,315	279,786	300,521	290,739	3,600,000	30.0%
Applied Labor-OH	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Direct Labor	167,863	159,870	183,850	167,863	175,857	175,857	167,863	183,850	135,889	207,831	175,857	175,857	2,078,305	17.3%
Freight In	11,099	10,682	12,347	11,482	9,467	10,041	9,203	7,201	9,444	9,326	10,017	9,691	120,000	1.0%
Total Cost of Shipment	\$ 511,922	\$ 491,016	\$ 566,593	\$ 523,791	\$ 469,334	\$ 487,126	\$ 453,168	\$ 407,082	\$ 428,648	\$ 496,942	\$ 486,395	\$ 476,287	\$ 5,798,305	48.3%
Outside Processing	1,486	1,430	1,653	1,537	1,267	1,344	1,232	964	1,264	1,248	1,341	1,297	16,062	0.1%
Production Supplies	22,197	21,364	24,693	22,963	18,934	20,082	18,407	14,402	18,888	18,652	20,035	19,383	240,000	2.0%
R & D Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	0.3%
Payroll Taxes	22,863	21,751	25,088	22,741	23,976	23,976	22,741	25,088	18,415	28,301	23,976	23,853	282,767	2.4%
Depreciation	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	159,409	1.3%
Insurance	45,805	45,805	48,575	43,225	45,805	48,405	27,195	34,805	45,805	43,225	45,805	43,225	517,682	4.3%
Utilities	6,453	6,265	19,599	7,063	7,256	20,669	6,915	8,158	10,329	17,983	6,602	9,210	126,501	1.1%
Rep & Maint	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	96,000	0.8%
Rent	28,331	28,331	28,331	28,331	28,331	28,331	28,331	28,331	28,331	28,331	28,331	28,331	339,966	2.8%
Property Taxes	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	38,090	0.3%
Lease Expense	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	5,677	7,707	2,612	63,981	0.5%
Factory Expense	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	62,918	0.5%
Licenses & Fees	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	0.1%
Employee Benefit (401k)	2,697	2,697	2,697	3,371	2,697	2,697	3,371	2,697	2,697	3,371	2,697	3,371	35,056	0.3%
Computer Exp	800	800	800	800	800	800	800	800	800	800	800	800	9,600	0.1%
Installations	1,387	1,335	1,543	1,435	1,183	1,255	1,150	900	1,180	1,166	1,252	1,211	15,000	0.1%
Total Overhead Expense	171,147	170,937	189,041	170,592	171,407	183,621	149,269	157,302	163,771	182,205	171,996	166,743	2,048,031	17.1%
Total COGS	683,069	661,953	755,634	694,384	640,741	670,747	602,437	564,384	592,419	679,147	658,390	643,030	7,846,336	65.4%
Gross Profit/(Loss)	\$ 426,799	\$ 406,261	\$ 479,021	\$ 453,772	\$ 305,961	\$ 333,347	\$ 317,901	\$ 155,719	\$ 351,964	\$ 253,472	\$ 343,345	\$ 326,100	\$ 4,153,664	34.6%
Salaries	56,191	53,516	61,543	56,191	58,867	58,867	56,191	61,543	45,488	69,570	58,867	58,867	695,703	5.8%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Freight Out	22,197	21,364	24,693	22,963	18,934	20,082	18,407	14,402	18,888	18,652	20,035	19,383	240,000	2.0%
Telephone	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Trade Shows	3,300	3,450	4,300	7,955	20,325	9,360	7,100	1,000	-	3,000	3,750	19,700	83,240	0.7%
Auto Expense	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	10,946	131,354	1.1%
Travel and Ent	16,000	16,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	20,000	16,000	20,000	208,000	1.7%
Commissions	5,549	5,341	6,173	5,741	4,734	5,020	4,602	3,601	4,722	4,663	5,009	4,846	60,000	0.5%
Cash Discount	144	144	144	144	144	144	144	144	144	144	144	144	1,724	0.0%
Computer Exp	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	63,946	0.5%
Advertising	37,000	5,000	40,000	5,000	30,000	5,000	5,000	5,000	50,000	50,000	30,000	5,000	267,000	2.2%
Promotional	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Total Sales and Marketing	161,157	125,590	175,128	138,769	169,778	136,748	132,219	122,464	157,517	186,804	154,579	150,214	\$ 1,810,967	15.1%

UCS, Inc. - Exhibit 18														
Income Statement	Forecast Jan-22	Forecast Feb-22	Forecast Mar-22	Forecast Apr-22	Forecast May-22	Forecast Jun-22	Forecast Jul-22	Forecast Aug-22	Forecast Sep-22	Forecast Oct-22	Forecast Nov-22	Forecast Dec-22	2022B	% of sales
Salaries	81,245	77,376	88,982	81,245	85,113	85,113	81,245	88,982	65,769	100,589	85,113	85,113	1,005,885	8.4%
Depreciation	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	4,205	50,462	0.4%
Office Exp	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Legal and Accounting	5,000	5,000	5,000	25,000	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	85,000	0.7%
Dues and Subscriptions	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	2,500	2,500	10,389	61,556	0.5%
Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Penalty Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Interest Exp	6,045	6,032	6,020	6,008	5,995	5,983	5,970	5,957	5,945	5,932	5,919	5,907	71,713	0.6%
Bank Charges	8,642	8,433	9,265	9,231	7,826	8,113	8,092	6,693	7,814	8,153	8,101	8,336	98,699	0.8%
Bad Debt Expense	-	-	-	-	-	15,000	-	-	-	-	-	15,000	30,000	0.3%
Management Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total G&A Expense	112,636	108,547	128,862	133,188	115,639	138,803	112,012	118,337	109,122	131,379	115,839	138,950	1,463,315	12.2%
Total Operating Expense	273,793	234,136	303,990	271,957	285,418	275,551	244,230	240,802	266,639	318,184	270,418	289,164	3,274,282	27.3%
Operating Income/(Loss)	153,006	172,125	175,031	181,815	20,543	57,796	73,671	(85,082)	85,325	(64,712)	72,927	36,936	879,381	7.3%
Net Income Before Taxes/(Loss)	153,006	172,125	175,031	181,815	20,543	57,796	73,671	(85,082)	85,325	(64,712)	72,927	36,936	879,381	7.3%
Fed Income Tax												60,493	60,493	0.5%
ST Income Tax												21,985	21,985	0.2%
Total Income Taxes	-	-	-	-	-	-	-	-	-	-	-	82,477	82,477	0.7%
Total Income Tax	-	-	-	-	-	-	-	-	-	-	-	82,477	82,477	0.7%
Net Income/(Loss)	153,006	172,125	175,031	181,815	20,543	57,796	73,671	(85,082)	85,325	(64,712)	72,927	(45,541)	796,904	6.6%
EBITDA	176,540	195,647	198,541	205,312	44,027	81,268	97,130	(61,636)	108,759	(41,290)	96,336	60,332	1,160,965	9.7%
note: 2021B includes \$180,000 in consulting fees														
UCS Cash Flow Bridge														
EBITDA	176,540	195,647	198,541	205,312	44,027	81,268	97,130	(61,636)	108,759	(41,290)	96,336	60,332	1,160,965	
(-) Federal Income Tax Reserve	5,041	5,041	5,041	5,041	5,041	5,041	5,041	5,041	5,041	5,041	5,041	5,041	60,493	
(-) State Income Tax Reserve	1,832	1,832	1,832	1,832	1,832	1,832	1,832	1,832	1,832	1,832	1,832	1,832	21,985	
(-) Aquesta Operating Loans Payment	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	5,413	64,954	
(-) IRS Payment Plan / Downpayment	0	0	0	0	0	0	0	0	0	0	0	0	-	
(-) NC Payment Plan / Downpayment	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	3,538	42,453	
(-) CA Payment Plan / Downpayment	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	24,695	
Net Cash Flow Available for Plan Payments	158,658	177,765	180,659	187,430	26,146	63,386	79,249	(79,517)	90,878	(59,172)	78,454	42,450	946,385	
CASH FLOW SWEEP														
Cash, BB	425,000	585,406	764,918	425,000	614,177	642,071	548,667	629,663	551,893	644,518	587,094	667,296		
Net Cash Flow (+/-)	158,658	177,765	180,659	187,430	26,146	63,386	79,249	(79,517)	90,878	(59,172)	78,454	42,450		
Cash Flow from SFP, NC LLC	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	1,748	(19,223)		
Cash Flow from Rounders Pit Foam, LLC														
Quarterly Cash Sweep - BK Plan	-	-	(522,325)	-	-	(158,538)	-	-	-	-	-	-		
Cash, EB	585,406	764,918	425,000	614,177	642,071	548,667	629,663	551,893	644,518	587,094	667,296	690,523		
Min Cash Balance	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000		
Total Unsecured - Critical A/P Balance														
Unsecured Critical Vendors Paydown	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22		
BB	680,863	680,863	680,863	158,538	158,538	158,538	0	0	0	0	0	0		
Paydown	-	-	(522,325)	-	-	(158,538)	-	-	-	-	-	-		
EB	680,863	680,863	158,538	158,538	158,538	0	0	0	0	0	0	0		

UCS, Inc. - Exhibit 18 Income Statement	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	2023B	% of sales
	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23		
Total Revenue	\$ 1,156,112.67	\$ 1,112,722.90	\$ 1,286,099.37	\$ 1,195,995.90	\$ 986,147.96	\$ 1,045,931.18	\$ 958,686.14	\$ 750,107.60	\$ 983,732.80	\$ 971,477.83	\$ 1,043,474.62	\$ 1,009,511.03	\$ 12,500,000	100.0%
Materials	346,834	333,817	385,830	358,799	295,844	313,779	287,606	225,032	295,120	291,443	313,042	302,853	3,750,000	30.0%
Applied Labor-OH	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Direct Labor	172,899	164,666	189,366	164,666	189,366	181,132	172,899	189,366	172,899	181,132	181,132	172,899	2,132,421	17.1%
Freight In	11,561	11,127	12,861	11,960	9,861	10,459	9,587	7,501	9,837	9,715	10,435	10,095	125,000	1.0%
Total Cost of Shipment	\$ 531,294	\$ 509,610	\$ 588,056	\$ 535,424	\$ 495,071	\$ 505,371	\$ 470,092	\$ 421,899	\$ 477,856	\$ 482,290	\$ 504,609	\$ 485,847	\$ 6,007,421	48.1%
Outside Processing	1,547	1,489	1,721	1,601	1,320	1,400	1,283	1,004	1,317	1,300	1,397	1,351	16,731	0.1%
Production Supplies	23,122	22,254	25,722	23,920	19,723	20,919	19,174	15,002	19,675	19,430	20,869	20,190	250,000	2.0%
R & D Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	0.2%
Payroll Taxes	23,453	22,313	25,610	22,313	25,733	24,470	23,453	25,733	23,330	24,593	24,593	23,330	288,925	2.3%
Depreciation	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	13,284	159,409	1.3%
Insurance	45,805	45,805	45,995	45,805	45,805	45,825	29,776	34,805	43,225	45,805	45,805	43,225	517,682	4.1%
Utilities	6,453	6,265	19,599	7,063	7,256	20,669	6,915	8,158	10,329	17,983	6,602	9,210	126,501	1.0%
Rep & Maint	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	96,000	0.8%
Rent	28,897	28,897	28,897	28,897	28,897	28,897	28,897	28,897	28,897	28,897	28,897	28,897	346,765	2.8%
Property Taxes	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	3,174	38,090	0.3%
Lease Expense	3,116	7,707	2,612	3,116	7,707	2,612	2,612	6,559	1,464	1,968	6,559	1,464	47,494	0.4%
Factory Expense	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	62,918	0.5%
Licenses & Fees	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000	0.1%
Employee Benefit (401k)	2,777	2,777	2,777	3,472	2,777	2,777	3,472	2,777	2,777	3,472	2,777	3,472	36,107	0.3%
Computer Exp	800	800	800	800	800	800	800	800	800	800	800	800	9,600	0.1%
Installations	1,445	1,391	1,608	1,495	1,233	1,307	1,198	938	1,230	1,214	1,304	1,262	15,625	0.1%
Total Overhead Expense	170,868	173,151	188,793	171,932	174,703	183,128	151,031	158,125	166,494	178,913	173,056	166,652	2,056,847	16.5%
Total COGS	702,162	682,761	776,849	707,357	669,775	688,499	621,123	580,024	644,351	661,204	677,665	652,500	8,064,268	64.5%
Gross Profit/(Loss)	\$ 453,951	\$ 429,962	\$ 509,250	\$ 488,639	\$ 316,373	\$ 357,432	\$ 337,563	\$ 170,084	\$ 339,382	\$ 310,274	\$ 365,810	\$ 357,011	\$ 4,435,732	35.5%
Salaries	57,877	55,121	63,389	55,121	63,389	60,633	57,877	63,389	57,877	60,633	60,633	57,877	713,818	5.7%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Freight Out	23,122	22,254	25,722	23,920	19,723	20,919	19,174	15,002	19,675	19,430	20,869	20,190	250,000	2.0%
Telephone	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Trade Shows	3,300	3,450	4,300	7,955	20,325	9,360	7,100	1,000	-	3,000	3,750	19,700	83,240	0.7%
Auto Expense	10,946	10,946	10,946	10,946	9,523	9,523	9,523	9,523	9,523	9,523	9,523	9,523	119,965	1.0%
Travel and Ent	16,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	20,000	16,000	16,000	20,000	208,000	1.7%
Commissions	5,781	5,564	6,430	5,980	4,931	5,230	4,793	3,751	4,919	4,857	5,217	5,048	62,500	0.5%
Cash Discount	144	144	144	144	144	144	144	144	144	144	144	144	1,724	0.0%
Computer Exp	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	4,829	4,829	6,329	63,946	0.5%
Advertising	37,000	5,000	40,000	5,000	30,000	5,000	5,000	5,000	50,000	50,000	30,000	5,000	267,000	2.1%
Promotional	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000	0.5%
Total Sales and Marketing	163,999	128,308	182,260	134,895	173,863	142,136	129,439	123,637	173,465	173,415	155,965	148,810	\$ 1,830,193	14.6%

Exhibit 1B - Key Assumptions	
1	Total Revenue: \$11.5m for 2021, \$12.0m for 2022, \$12.5m for 2023
2	Materials: 30.0% of sales
3	Direct Labor: According to current payroll schedule and adjusted for net accrual days, with 3% increase each year
4	Freight In: 1.0% of Sales
5	Outside Processing: 0.1% of Sales
6	Production Supplies: 2.0% of Sales
7	Insurance covers property, liability, health, dental, vision, and life, net of employee contributions, and net of affiliate reimbursements in July and August
8	Utilities includes electricity, propane, alarm, and water
9	Rent: Estimated monthly payment per proposed lease
10	Lease Expense includes factory equipment leases and office equipment leases
11	Factory Expense includes waste removal, janitorial supplies, water inspection services, and landscaping
12	Installations: 0.1% of Sales
13	Freight Out: 2.0% of Sales
14	Auto Expense includes sprinter van lease, car allowance for direct sales reps, employee travel allocation, including gas, car rentals, and tolls/parking
15	Commissions: 0.5% of Sales
16	Computer Expense includes monthly server cost, web hosting fees, outsourced IT provider services, and computer maintenance
17	Advertising: \$267,000 for the Year
18	Promotional: \$60k for the Year
19	Salaries: S&M and G&A reflect Post-Restructuring levels, with 3% increase each year for non-insider employees
20	Legal and Accounting normalized at \$85k per year, 2021 includes 6 months of consulting fees at \$30k per month
21	Dues and Subscriptions includes subscriptions to construction bidding platform, CRM platform, and digital marketing platform
22	Interest Expense includes estimated interest payment to Aquesta, NC payment plan, and CA payment plan
23	Bank Charges includes general bank charges, credit card fees and payroll processing fees
24	Bad Debt Expense estimated at 0.25% of Net Sales
25	Taxes: 21% Federal Tax Rate, and 2.5% NC State Income Tax Rate, reserved monthly
26	Rounders and SFP are assumed to have break-even cash flow for this analysis
27	Cash Flow Bridge items include:
	a) monthly payment to Aquesta
	b) NC payment plan on remaining past due taxes, termed out 5 years at 3.0% interest
	c) CA payment plan on past due taxes, termed out 5 years at 3.0% interest
	d) income tax reserve

EXHIBIT 2

LIQUIDATION ANALYSIS

United Canvas & Sling, Inc. -Exhibit 2

Effective Date October 30, 2020

Assets	Gross Amount	% Realizable	Amount Realizable		
Net Cash	761,223	100%	761,223		
Net AR < 90 Days Outstanding	928,849	80%	743,079		
Net AR > 90 Days Outstanding	88,433	0%	0		
Deposit - FSA Account	2,500	100%	2,500		
<u>Inventory (as of 9/30/2020)</u>					
Raw Materials - Sewing	251,109	25%	62,777		
Raw Materials - Metals	624,927	25%	156,232		
Buy/Sells	39,695	50%	19,848		
Finished Goods	375,000	50%	187,500		
Fixed Assets - NFLV	N/A	N/A	783,800	(FN 1)	Crestmark Appraisal
Automobile	26,985	80%	21,588		
Total Realizable Assets - UCS			2,738,547	(A)	
Secured Debt - UCS Loans Principal Balance			(1,194,698)	(X)	
Net Assets - UCS			1,543,849		

Rounders Pit Foam LLC

Net Cash	7,625	100%	7,625		
Net AR < 90 Days Outstanding	0	90%	0		
Net AR > 90 Days Outstanding	1,000	0%	0		
<u>Inventory</u>					
Raw Materials	1,299	25%	325		
Buy/Sells	681	50%	340		
Finished Goods	15,143	50%	7,571		
Machinery and Equipment	6,000	50%	3,000		
Total Realizable Assets - Rounders			18,861	(B)	
Secured Debt - Rounders			0	(Y)	
Net Assets - Rounders			18,861		

Schwartz Family Properties NC, LLC

Net Cash	50	100%	50		
Rent Receivable	336,539	0%	0		
<u>Fixed Assets</u>					
Property - 511 Hoffman Road	2,100,000			(FN 2)	BPO 5/15/20
Less:					
Deferred Maintenance	(364,580)				
Broker Fees - 6.0% of Sale Price	(104,125)				
Carrying Costs - 2 Years	(207,828)				
Closing Costs	(20,000)				
Net Proceeds from Sale of Building	1,403,467		1,403,467		
Total Realizable Assets - SFP NC LLC			1,403,517	(C)	
Secured Debt - Property Mortgage Principal Balance			(3,625,061)	(Z)	
Net Assets - SFP NC, LLC			(2,221,545)		

United Canvas & Sling, Inc. -Exhibit 2

Effective Date October 30, 2020

Liquidation Summary

Total Realizable Assets - UCS, Rounders, SFP 4,160,925 (A) + (B) + (C)

Estimated Liquidation Costs

Trustee's Commission	
25% of first \$5,000	1,250
10% of next \$5,000 to \$50,000	4,500
5% of next \$50,000 to \$1,000,000	50,000
3% of remaining balance	93,178
Total Trustee's Commission	148,928

Additional Liquidation/Collection Costs 43,459 (FN 3) 10% fee inventory liquidation

Total Estimated Liquidation Costs **192,387**

Total Estimated Proceeds Available **3,968,538**
After Liquidation Costs

Total Secured Debt - UCS, Rounders, SFP (4,819,759) (X) + (Y) + (Z)

Total Estimated Net Proceeds Available **(851,221)**
After Secured Debt is Paid

Net Available to Unsecured Creditors **0**

2 Years Carrying Costs for Real Estate

Property Tax	42,000
Insurance	98,388
Lawn Maint.	5,760
Utilities (Sprinklers, Electricity, Propane)	61,680
Total	207,828

EXHIBIT 3

CRITICAL VENDOR AND SERVICE PROVIDER LIST

United Canvas & Sling, Inc. - Exhibit 3

CRITICAL VENDOR & SERVICE PROVIDER CLAIMS - UCS

	Amount
CAPITOL FOAM PRODUCTS	369,888.55
MCGUIREWOODS LLP	121,363.92
ALSTON & BIRD LLP	89,770.21
VALUE VINYL	77,675.75
HIGHLAND FOAM, INC.	63,563.48
SEATTLE TEXTILES	47,235.90
AEGIS LOGISTICS GROUP	31,790.56
SAIA	31,288.91
POTTER & COMPANY, P.A.	29,660.00
PALZIV NORTH AMERICA	13,241.68
USA TEAM HANDBALL	12,800.00
SENTRY INSURANCE	11,406.46
NCDEQ	9,683.68
USTFCCA	9,050.00
CRC MACHINE & FABRICATION	9,028.80
WM. C. REYNOLDS CO., INC.	9,000.00
R & L CARRIERS, INC	8,923.64
MCMASTER-CARR SUPPLY CO.	8,796.92
MOORE & VAN ALLEN, PLLC	8,493.25
JOHNSON CONTROLS	7,909.71
UFP SALISBURY,LLC	7,860.51
LINK COLOR N.A., INC.	7,392.68
SABIC INNOVATIVE PLASTICS	6,796.80
STACY DRAGILA	6,556.00
ALLIED CASTER & EQUIPMENT CO.	6,304.74
STAR EXTRUDED SHAPES INC	6,285.49
VALCO/VALLEY TOOL & DIE, INC.	5,702.02
MICHAEL CHAPPELL	5,593.24
INET45 BUSINESS SOLUTIONS	4,727.08
OLYMPIC FOREST PRODUCTS	4,500.00
APTEAN	4,405.48
PIEDMONT CORRUGATED SPECIALTY CO?	3,883.54
FRANKFURT KURNIT KLEIN & SELZ PC	3,860.00
DUNLAP INDUSTRIES, INC.	3,442.25
QYCELL CORPORATION	2,977.70
MIDWEST SPECIALITIES INC/FLEXARM/FLEXCNC	2,949.86
LEWIS SYSTEMS & SERVICE, INC.	2,865.24
INFINISOURCE	2,260.00
PITNEY BOWES GLOBAL FINANCIAL SERVICES LLC	1,879.47
P3 COST ANALYSTS	1,716.39
THE LOCAL GOVERNMENT PURCHASING COOPERATIVE	1,456.24
DELL BUSINESS CREDIT	1,343.94
EVERYPOINT LOGISTICS SOLUTIONS	1,295.00
KEYSTONE MANUFACTURING & SUPPLY CO.	1,203.61
BLOCK DIVISION INC	1,010.50
SAFETY-KLEEN SYSTEMS, INC	953.57
CAVALIER INC	926.72
RODECO COMPANY	904.00
RED CLASSIC	750.00
SPARCON INC.	750.00
KONECRANES	658.05
PIEDMONT MACHINE & MANUFACTURING	378.00
MORAN REEVES & CONN	325.00
CRITICAL TOOL	192.49
R.S. HUGHES	173.00
AAA GARAGE DOORS	170.00
SABA ADHESIVES & SEALANTS	143.68
QUALITY FASTENERS,INC.	93.50
TOTAL - UCS	1,075,257.21

United Canvas & Sling, Inc. - Exhibit 3

CRITICAL VENDOR & SERVICE PROVIDER CLAIMS - Rounders

	Amount
ANA YILIAN MONGE	6,373.50
POTTER & COMPANY, P.A.	3,500.00
CAPITAL FOAM PRODUCTS INC	2,078.85
FRANKFURT KURNIT KLEIN + SELZ	938.00
R & L CARRIERS	918.52
TOTAL - Rounders	13,808.87

CRITICAL VENDOR & SERVICE PROVIDER CLAIMS - SFP

	Amount
SENTRY INSURANCE	49,194.00
POTTER & COMPANY, P.A.	3,150.00
TOTAL - SFP	52,344.00